

NATIONAL STRATEGIC AND ACTION PLAN

for the

PREVENTION AND CONTROL NON-COMMUNICABLE DISEASES (NCDS)

in

JAMAICA

2013 - 2018

MINISTRY OF HEALTH 2013

© 2013 Ministry of Health.

All rights reserved. This work may be entirely or partially copied, provided that the source is duly acknowledged and the reproduction is not for sales or any other commercial purpose. The Ministry of Health is in charge of all the copyrights of texts and images herein.

Preparation, distribution and information:

MINISTRY OF HEALTH Chronic Diseases and Injuries Prevention Unit Health Promotion and Protection Branch 2 – 4 King Street Kingston

Table of Contents

EXECUTIVE SUMMARY	5
I. INTRODUCTION	1(
II. OVERVIEW OF NON-COMMUNICABLE DISEASES: TERMINOLOGY, DEFINITIONS AND MECHANISMS	12
III. METHODOLOGY	
VI. SITUATIONAL ANALYSIS	
A. DEMOGRAPHY	16
B. JAMAICAN HEALTH SYSTEM	
C. EPIDEMIOLOGY	
Non-Communicable Disease Mortality in Jamaica	1821212324 COHOL25
V. JAMAICA'S RESPONSE TO THE NCDS: PROGRAMMES AND PROGRESS POLICY AND ADVOCACY	32
UNHEALTHY DIET	
TOBACCO USE	
PHYSICAL INACTIVITY	
VIOLENCE PREVENTION PROGRAMMES	
OTHER PROGRAMMES	
CHRONIC DISEASE SURVEILLANCE AND MANAGEMENT	35
MENTAL HEALTH	35
VI. STRATEGIC PLAN	38
A. SCOPE, GUIDING PRINCIPLES, GOAL, OBJECTIVES AND TARGETS	38
SCOPE	38
PURPOSE	39
VISION	39
MISSION	39
OVERACHING PRINCIPLES AND APPROCHES	39
GOAL	4(
TIMEFRAME	4(
STRATEGIC OBJECTIVES	40
PRIORITY AREA #1 RISK FACTOR REDUCTION AND HEALTH PROMOTION	41
DELODITY ADEA #2. COMPREHENCIVE AND INTECDATED DISEASE MANAGEMENT FOR NCDC AND INHIDIES	11

PRIORITY AREA #3 SURVEILLANCE, RESEARCH, MONITORING AND EVALUATION	
PRIORITY AREA #4: PUBLIC POLICY AND ADVOCACY	
PRIORITY AREA #5: LEADERSHIP, GOVERNANCE AND CAPACITY BUILDING	4
VII. APPROACH TO IMPLEMENTATION	4
THE PLAN WILL BE IMPLEMENTED ON A PHASED BASIS OVER THE FIVE-YE	
VIII. MONITORING AND EVALUATION	
IX. BUDGETARY CONSIDERATIONS AND CONTINGENCY ACTIONS	4!
X. STRATEGIC PLAN OF ACTION	47
PRIORITY AREA #1 RISK FACTOR REDUCTION AND HEALTH PROMOTION	48
STRATEGIC OBJECTIVE 1: REDUCE EXPOSURE TO MODIFIABLE RISK FACTORS FOR NON-COMMUI AND PROMOTION OF HEALTH THROUGHOUT THE LIFECYCLE THROUGH THE CREATION OF HEALTH-PENVIRONMENTS.	PROMOTING
PRIORITY AREA #2: COMPREHENSIVE AND INTEGRATED DISEASE MANAGEMENT FOR NCDS AND IN	
STRATEGIC OBJECTIVE 2: Strengthen and reorient health systems to address preven	,
CONTROL OF NON-COMMUNICABLE DISEASES THROUGH PEOPLE-CENTRED PRIMARY HEALTH CARE A	
HEALTH COVERAGE	
PRIORITY AREA #3 SURVEILLANCE, RESEARCH, MONITORING AND EVALUATION	
STRATEGIC OBJECTIVE 3: STRENGTHEN NATIONAL CAPACITY FOR NCD SURVEILLANCE HIGH QU	UALITY RESEARCH
FOR PREVENTION AND CONTROL OF NON- COMMUNICABLE DISEASES	64
PRIORITY AREA #4: PUBLIC POLICY AND ADVOCACY	
STRATEGIC OBJECTIVE 4: STRENGTHEN INTERNATIONAL COOPERATION AND ADVOCACY TO RAI ACCORDED TO PREVENTION AND CONTROL OF NON-COMMUNICABLE DISEASES IN THE DEVELOPMENT INTERNATIONALLY AGREED DEVELOPMENT GOALS.	NT AGENDA AND IN
STRATEGIC OBJECTIVE 5: BUILD HEALTH-PROMOTING PUBLIC POLICIES THROUGH HEALTH IN A	
PRIORITY AREA #5: LEADERSHIP, GOVERNANCE AND CAPACITY BUILDING	
STRATEGIC OBJECTIVE 6: Strengthen national capacity, leadership, governance, mul Action and partnership to accelerate country response for prevention and control of	ITSECTORAL
COMMUNICABLE DISEASES	7
XI. LIST OF ABBREVIATIONS	79
XII. ACKNOWLEDGEMENTS AND CONTRIBUTORS	8
XIII. APPENDICES	9:
APPENDIX 1: FIGURES	
APPENDIX 2: DECLARATION OF PORT-OF -SPAIN: UNITING TO STOP THE EPIDEMIC O	F CHRONIC
NCDS	
APPENDIX 2: DECLARATION OF ST. ANN	
APPENDIX 3: UN HIGH LEVEL MEETING SEPT 2011 POLITICAL DECLARATION	9{

EXECUTIVE SUMMARY

The global and national burden and threat of non-communicable diseases (NCDs) constitutes a major public health challenge of the 21st century that undermines the social and economic development worldwide and in Jamaica. Urgent action is required to mitigate their impact in Jamaica and the rest of the world. In recognition of this global threat the World Health Organization (WHO) has recommended that NCDs be given priority consideration and that member states develop a national policy framework for the prevention and control of major NCDs and their risk factors. In September 2007 the heads of Government of CARICOM states held a summit in Port of Spain and issued a declaration calling upon governments and civil society to urgently address the threat of NCDs in the region. Following up on the Port of Spain Declaration, Caribbean governments lead an initiative, which culminated in a High Level Meeting of the United Nations (UN) in September 2011. The Political Declaration from that meeting called upon world leaders to commit to the implementation of multi-sectoral, cost-effective, population-wide interventions to reduce the impact of the common NCDs.

There is an estimated 63% of deaths globally due to NCDs, mainly due to cardiovascular diseases (48%), cancers (21%), chronic respiratory diseases (12%) and diabetes (3.5%). These disease share four common behavioural risk factors: tobacco use, unhealthy diet, physical inactivity and harmful use of alcohol. In Jamaica, for last three decades, NCDs have emerged as the leading cause of morbidity and mortality. Data from the Statistical Institute of Jamaica (STATIN) show that for 2009, diseases of the circulatory system, neoplasms, endocrine and metabolic diseases and disease of the respiratory system accounted for approximately 60% of death among men and 75% of deaths among women. Recent national surveys have also documented an increase in the four major behavioral risk factors and NCDs such as diabetes, hypertension and obesity among Adults. The World Economic Forum estimates the economic burden from life lost due to the four major NCDs was \$22.8 trillion in 2010 and if business as usual continues we expect this to increase to \$43.3 trillion in 2030. In Jamaica, the 2001 estimated cost (direct and indirect) for diabetes and hypertension alone was US\$460,442,870 or 5.87% of the Gross Domestic Product. A World Bank study showed that total economic burden on individuals, including indirect income loss, is estimated at JM\$47,882 million (US\$641 million) annually in Jamaica during 2006 and 2007. The prevalence of both diabetes and

hypertension have increased over eight years (2000 - 2008) by 9.7% and 20.6% respectively and by extension the economic burden.

In addition to these four major NCDs, Violence and injuries, Sickle Cell and Mental Health disorders are also major public health burdens for Jamaica. Data from the Data from the Jamaica health and Lifestyle Survey 2007-2008 revealed that one in 4 Jamaicans 15 – 74 years old suffer from depression and was found to be more frequent in people with chronic diseases, 12% of Jamaicans reported having sustained serious injury in the past five years, 6% of which were motor vehicle accidents.

National studies on violence related injuries showed that direct medical cost (J\$2.1 billion) of injuries due to interpersonal violence accounted for about 12% of Jamaica's total health budget while productivity losses due to violence-related injuries accounted for approximately J\$27.5 billion or 160% of Jamaica's total health expenditure and 4% of Jamaica's Gross Domestic Product. This translates into the cancellation of one in every three elective surgeries at our major trauma hospital, Kingston Public Hospital.

Sickle Cell Disease (SCD), an inherited disorder of the oxygen carrying protein haemoglobin, is also a common hereditary public health problem in Jamaica, due to the relatively high prevalence of the disease and frequent use of the health care services by affected persons.

Jamaica is also facing a demographic transition with and increasing ageing population. A recent study reported that there is an increase in NCDs amongst this population. Promotion of Healthy aging starts in childhood.

Although morbidity and mortality from non-communicable diseases mainly occur in adulthood, exposure to risk factors begins in early life, from in utero. Many of the interventions to tackle the major risk factors for NCDs lie outside of the traditional health sector and require a multisectoral approach that includes a whole of government and whole of society response. Below are some recommended actions for sectors.

Risk factor	Sectors involved	Recommended action	Desired outcome
Tobacco Use	All government ministries Civil society Private Sector Faith-based Organizations	Full implementation of WHO Framework Convention on Tobacco Control obligations through coordination committees at the national and subnational levels	
Physical Activity	Ministry of Education Ministry of Youth and Culture Ministry of Transport, Works and Housing Ministry of National Security Ministry of Labour and Social Security Ministry of Local Government and Community Development Ministry of Tourism and Entertainment Office of the Prime Ministry of Finance and Planning Private sector Civil society	 Urban planning /re-engineering for active transport and walkable cities School-based programmes to support physical activity Incentives for work site healthy-lifestyle programmes Increased availability of safe environments recreational spaces Mass media campaigns 	Increased physical activity
Harmful use of Alcohol	Ministry of Education Ministry of Youth and Culture Ministry of Labour and Social Security Ministry of Local Government and Community Development Ministry of Justice Ministry of Industry, Investment and Commerce Private Sector Civil Society	 Tax increases Bans on alcohol advertising Restricted access to retailed alcohol Reduced drunk driving 	Reduced harmful use of alcohol
Unhealthy diet	Ministry of Agriculture Ministry of Health Ministry of Industry, Investment and Commerce Ministry of Finance and Planning Food Industry	 Reduced amounts of salt, saturated fat and sugars in processed foods Eliminate industrially produced transfats in foods Controlled advertising of unhealthy food to children Promotion of fruit and vegetable intake Offer of healthy food in schools and other public institutions and through social support programmes Economic interventions to drive food consumption (taxes, subsidies) Food security 	 Reduced use of salt, saturated fat and sugars Substitution of healthy foods for energy-dense micronutrient-poor food Reduced obesity

The World Health Organization has identified a set of evidence-based "best buy" interventions that are not only highly cost-effective but also feasible and appropriate to implement within the

constraints of the local Low and Middle Income Countries (LMIC) health systems. These include tobacco control measures, such as banning smoking in public places, enforcing bans on tobacco advertising and sponsorship, and raising taxes on tobacco products; enforcing advertising bans and raising taxes on alcohol; reducing salt intake; replacing trans fats in food with polyunsaturated fat; promoting public awareness about diet and physical activity; counselling and multi-drug therapy for people with a high risk of developing heart attacks and strokes and treatment of heart attacks with aspirin; Hepatitis B immunization to prevent liver cancer, and screening and treatment of precancerous lesions to prevent cervical cancer.

Jamaica has instituted a number of programmes and policies in an attempt to respond to the NCD epidemic. One of the major steps was the development of a National Policy and Strategic Plan for the Promotion of Healthy Lifestyle. However, their was an absence of a comprehensive plan to address the NCD epidemic that included surveillance, reduction of exposure to risk factors and management of NCDs.

In light of this, the Ministry of Health in collaboration with key internal and external stakeholders has developed its first Comprehensive National Multisectoral Strategic and Action plan and road map to reduce the burden of the major NCDs in Jamaica. This is aligned with the WHO "best buys" for NCDs and other National, Regional, Global commitments, policies and plans. It also builds on existing programmes and policies. The Mental Health actions and strategies are found in the existing National Strategic Plan on Mental Health.

The National Plan is outlined in the framework below:

VISION 2030	"Jamaica, the place of choice to live, work, raise families, and do business".
VISION	Healthy Jamaicans, living in healthy communities and persons living with or
	affected by non-communicable diseases and injuries achieving optimal quality
	of life.
MISSION	To facilitate opportunities for all Jamaicans to live a healthy life by
	implementing integrated, "whole of society" actions to promote social,
	environmental policies and systems improvement that support health in all

	places. Thus improving national productivity and development.					
GOAL	The goal of the strategic and action plan is to reduce the burden of					
	preventable morbidity and disability and avoidable premature mortality due to					
	noncommunicable diseases and injuries by 25% by 2025.					
OBJECTIVE 1	Reduce exposure to modifiable risk factors for non-communicable diseases					
	and promotion of health throughout the lifecycle through the creation of					
	health-promoting environments.					
OBJECTIVE 2	Strengthen and reorient health systems to address prevention and control of					
	non-communicable diseases through people-centred primary health care and					
	universal health coverage					
OBJECTIVE 3	Strengthen national capacity for NCD surveillance and high quality research					
	for prevention and control of non- communicable diseases					
OBJECTIVE 4	Strengthen international cooperation and advocacy to raise the priority					
	accorded to prevention and control of non-communicable diseases in the					
	development agenda and in internationally agreed development goals.					
OBJECTIVE 5	Build health-promoting public policies through health in all policies					
OBJECTIVE 6	Strengthen national capacity, leadership, governance, mulitsectoral action and					
	partnership to accelerate country response for prevention and control of non-					
	communicable diseases.					

The strategic plan will be implemented within a monitoring and evaluation framework. The lead agency responsible for overseeing the implementation of this plan will be the Ministry of Health.

I. INTRODUCTION

Non-communicable diseases (NCDs) have emerged as the leading cause of death globally (1;2). In 2001 non-communicable diseases accounted for 54% of deaths in low and middle income (developing) countries and 87% of deaths in high income (developed) countries (1). By 2008, of the 57 million global deaths, 36 million or 63% were due to NCDs. The majority of NCD deaths are due to cardiovascular diseases (CVDs), including stroke, heart attack and hypertension, which have emerged as the leading causes of death in most countries of the world (2;3). In 2004, for example, an estimated 17 million persons died from cardiovascular disease with 82% occurring in developing countries (3). Without appropriate intervention, projections are that 24 million people will die from cardiovascular disease in 2030 (3). Cancers pose another major threat to global health. It is estimated that approximately 7.6 million persons died from cancer in 2007 as well as in 2008 (4;5) with over two-thirds of cancer deaths occurring in low and middle income countries (2;5). By 2030, it is estimated that between 11 and 12 million persons will die from cancer (4;5). The other leading causes of chronic disease deaths, in 2008 are chronic respiratory disease (4.2 million deaths) and diabetes mellitus (1.3 million deaths) (2). Despite these worrisome figures it is estimated that 80% of deaths from cardiovascular disease and type 2 diabetes and 40% of deaths from cancers are preventable (6). Injuries are another important cause of death, after cardiovascular disease and cancer, accounting for approximately 9% of deaths in 2005 (6;7).

NCDs are also major contributors to global morbidity. When disease burden is expressed as disability adjusted life years (DALYs); NCDs accounted for 41% of global DALYs in 1990, 47% in 2002 and is projected to increase to 53% by 2015 (8). Mental health disorders and musculoskeletal disorders (chiefly arthritis) may also be significant contributors to the chronic disease burden, but these are not captured in routine mortality data because they are not usually recorded as the cause of death. In 2002 mental health disorders accounted for 13% of DALYs, while musculoskeletal disorders accounted for 2% (8).

In recognition of the global challenge from NCDs, the World Health Organization initiated a call to action in responding to NCDs with the passing of a resolution at the 53rd World Health Assembly in 2000 and the publication of a policy document on a Global Strategy for the Prevention and Control of

Non-communicable Diseases (9;10). This has been followed by a number of global and regional initiatives and publications (11-14) culminating with the holding of a United Nations High Level Meeting on Non-communicable Diseases in September 2011 (15) with the leadership of the Caribbean countries and the acceptance of a political declaration calling on Heads of Government to reduce risk factors for NCDs and create health promoting environments, strengthen national policies and health systems, facilitate international cooperation, research and development, and monitoring and evaluation of NCDs (16).

NCDs are also the leading causes of mortality and morbidity in the Caribbean region. Data from the Caribbean Epidemiology Centre (CAREC), now part of the Caribbean Public Health Agency (CARPHA) show that "heart disease" was the leading cause of death in CAREC member countries for the years 1985, 1990, 1995, and 2000, accounting for 15.3–17.5% of deaths in the region. In addition, cerebrovascular disease was the second or third leading cause of death, and hypertension was the fifth or sixth leading cause of death between 1985 and 2000 (17). Additional data from CAREC and the Registrar General Department (RGD) in Jamaica show that cardiovascular diseases were the leading causes of death in 2004 (18). Data from the Pan American Health Organization (PAHO) suggests that the Caribbean epidemic of chronic non-communicable diseases is the worst in the region of the Americas (19-21). In light of this high burden of NCDs, Heads of Government of the Caribbean Community (CARICOM) member countries met in Port of Spain in September 2007 and issued a declaration entitled "Uniting to Stop the Epidemic of Chronic Non-communicable Disease", now known as The Port of Spain Declaration (11). This declaration has proved instrumental and has served as a rallying cry to address the burden of NCDs and eventually led to the holding of the UN summit on NCDs (22;23).

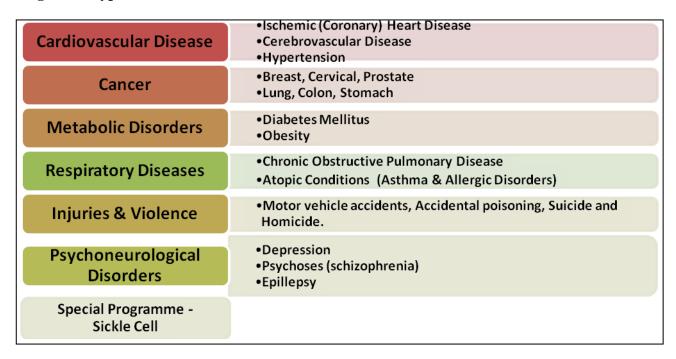
In recognition of this global burden and threat of NCDs, the Ministry of Health (MOH) in Jamaica has had a focus on NCDs for several years and has implemented prevention and control programmes to combat this threat (24). This strategic plan builds on the foundation of these programmes and policies and seeks to ensure that Jamaica's response to the NCD epidemic is robust, efficient and effective and will result in a significant reduction the extent of the problem in the coming years.

II. OVERVIEW OF NON-COMMUNICABLE DISEASES: TERMINOLOGY, DEFINITIONS AND MECHANISMS

Non-communicable diseases (NCDs) are variously termed chronic diseases, chronic non-communicable diseases (CNCD) and lifestyle related diseases (6). These terms are considered interchangeable by experts in the field, although some prefer the term chronic diseases because it presents a clearer picture of the spectrum of conditions included in the concept. Chronic diseases may be defined as diseases that have a prolonged course, that does not resolve spontaneously, and for which a complete cure is rarely achieved (25). For this strategic plan the term non-communicable diseases is used in order to be consistent with the terminology of WHO, PAHO and CARICOM documents (14;21;26).

The spectrum of conditions included in NCDs is illustrated in Figure 1. The main conditions included within the WHO framework for action are cardiovascular diseases, diabetes mellitus, cancers and chronic respiratory disease. These are described briefly below. The broad mechanisms and risk factors underlying these conditions are illustrated in Figure 2.

Figure 1: Types of Non-Communicable Disease (NCDs)



Cardiovascular Diseases

Cardiovascular diseases (CVDs) are a group of disorders of the heart and blood vessels. The main conditions include ischaemic or coronary heart disease (IHD), stroke (both hemorrhagic and ischaemic), hypertensive heart disease or congestive heart failure (CHF).(3). Heart attacks and strokes are the most important acute CVD events and are mainly caused by atherosclerotic occlusion in the coronary and cerebral vascular beds, respectively. Strokes can also be caused by rupture of cerebral blood vessels, resulting in intracranial hemorrhage. Acute occlusion of vessels in the peripheral arteries of the lower limbs produces acute limb ischemia with the attendant risk of gangrene and amputation. Hypertension is considered both as a cardiovascular disease by itself and a risk factor for ischemic heart disease and cerebrovascular disease. The precise cause of hypertension is not known but is related to disorders in the regulation of blood volume and blood vessel tone. Excessive intake of salt is a major contributor to the development of hypertension.

Cancer

Cancer describes a range of diseases in which abnormal cells proliferate and spread out of control (6). Other terms used are tumours and neoplasms. There are more than 100 types of cancers, and different risk factors contribute to the development of cancers in different sites. Cervix, breast, Tobacco is the single most preventable cause of cancer. The causes of several other cancers are also known, including cervical cancer, which is caused by the human papilloma virus. Cervix, breast, colorectal and oral cancers can be detected early through screening.

Diabetes

Diabetes is characterized by raised blood glucose (sugar) levels. This results from a complete or relative lack of the hormone insulin, which controls blood glucose levels, and/or an inability of the body's tissues to respond properly to insulin (a state called insulin resistance). The most common type of diabetes is type 2, which accounts for about 90% of all diabetes and is largely the result of excessive weight and physical inactivity (6). Type 1 diabetes is an autoimmune condition resulting in an absolute lack of insulin. Both types of diabetes are increasing, Type 2 being driven by increasing overweight and obesity, while the causes of increasing Type 1 are not clear.

Chronic Respiratory Diseases

Chronic obstructive pulmonary disease (COPD) and asthma are the most common Chronic Respiratory Diseases. Chronic obstructive pulmonary disease (COPD) is caused by airflow limitation that is not fully reversible while asthma is caused by reversible obstruction of the airways. Tobacco smoking and heavy exposure to air pollution derived from indoor and outdoor sources, occupational related disorders, malnutrition and low birth weight, and multiple early lung infections are a major risk factors for chronic obstructive pulmonary disease.

Neuropsychological disorders

Neuropsychological disorders are cerebral dysfunction from any physical cause manifested by changes in mood, behavior, perception, memory, cognition, or judgment and/or psychophysiology. These include but not limited to mental disorders and epilepsy. Depression is common amongst persons with NCDs especially with Diabetes Mellitus.

Figure 2: Causes and Pathway to Major Non-Communicable Diseases

UNDERLYING SOCIOECONOMIC, CULTURAL,	COMMON MODIFIABLE RISK FACTORS	INTERMEDIATE RISK FACTORS	MAJOR NON- COMMINICABLE DISEASES
POLITCAL, AND ENVIRONMENTAL FACTORS	Unhealthy diet	Raised blood pressure	Ischemic Heart Disease Hypertensive Heart Diseases
Globalization	Physical inactivity	Raised blood glucose	Stroke
Urbanization	Tobacco use	Abnormal blood lipids	Cancer
Population Aging Poverty	Harmful use of alcohol	Overweight/obesity	Chronic Respiratory Diseases
	NON- MODIFIABLE RISK FACTORS	Metabolic Syndrome	Diabetes
	Age		
	Heredity	(0)	

Modified from Preventing Chronic Disease: A Vital Investment (6)

III. METHODOLOGY

The National Strategic and Action Plan for the prevention and control of NCDs commenced in 2009 as an outcome from the Port-of- Spain declaration on Chronic Diseases in 2007. Ministry of Health adopted a consultative and evidence-based approach in developing the National Strategic Plan. The process brought together an array of partners' governmental health sector and non-health sector, non-governmental and faith-based organization, academia and private sector, to review the epidemiological data, evaluate the existing initiatives and to examine and discuss potential challenges and solutions.

The significant milestones are summarized in Figure 3 below:

Figure 3: National Strategic and Action Plan developmental process and milestones

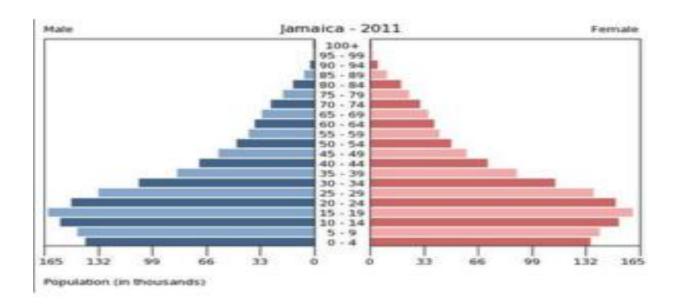
9	•Consultations in the four Regional Health Authorities with health sector and external stakeholders
me	• Key Informant Interviews
ber	•National Consultations with government ministries/agencies, civil society, private sector, and health professional groups, academia
er	•Consultant hired to prepared advance draft of Strategic Plan which was completed January 31, 2012
ber	•Dissemination of first draft of National Strategic Plan on NCDs
y [•Dissemination of advance draft of the National Strategic Plan on NCDs
12	•National Retreat to Review Advanced draft of National Strategic Plan on NCDs
13	•Final draft Plan based on extensive stakeholder consultation

IV. SITUATIONAL ANALYSIS

A. DEMOGRAPHY

Jamaica is the third largest Caribbean island and the largest English-speaking one. In 2011, the population of Jamaica was 2, 697,983 (2011). The population has increased by 3.46% (90,351) over the past ten (10) years. Males accounted for 49 percent and females 51 percent of the population. The average life expectancy for Jamaica at birth is 73.43 years (male - 71.78 years, female - 75.15 years).

Figure 4: Population of Jamaica by Age and Sex



B. JAMAICAN HEALTH SYSTEM

As a part of the process of Health Reform the National Health Services Act (1997) was implemented and divided Jamaica into four Health Regions (see Figure below). Each region is governed by a Regional Health Authority, which has a direct management responsibility for the delivery of public health services within its geographically defined area. Services are provided through a network of 24 hospitals including 6 specialist institutions and 316 health centres. The Ministry of Health's role subsequently changed to one of setting policy, norms and standards as well as monitoring and evaluating service delivery.



Figure 5: Map of the Jamaica showing the Parishes and Heath Regions

Private health care is provided by general physicians and specialists, and by private laboratories, pharmacies, diagnostic centres and hospitals. The private sector offers primary health care services throughout the island and hospital care through seven hospitals.

C. EPIDEMIOLOGY

Overview

Jamaica has experienced an epidemiological transition over the past sixty years (27-29). This is illustrated in Table 1, which shows the leading causes of death in Jamaica for selected years between 1945 and 2004. Whereas in 1945, the top five leading causes of death included tuberculosis, syphilis, nephritis and pneumonia, since 1982 cardiovascular diseases, diabetes and malignant neoplasm have been the leading causes of death.

Table 1: Top Five Leading causes of death in Jamaica for selected years from 1945-2004

1945*	1982*	1996 **	2004 ***
Tuberculosis	Cerebrovascular	Cerebrovascular	Cerebrovascular Disease
	Disease	Disease	
Heart Disease	Heart Disease	Diabetes Mellitus	Diabetes mellitus
Nephritis	Malignant Neoplasm	Ischaemic heart Disease	Ischemic Heart Disease
Syphilis	Hypertension	Hypertensive diseases	Hypertensive Diseases
Pneumonia &	Diabetes Mellitus	Homicide /Assault	Other Heart Disease
Influenza			

^{*} Wilks et al. Chronic diseases: the new epidemic. *West Indian Medical Journal* 1998; 47 Suppl 4: 40-44 ** McCaw-Binns, et al. Multi-source method for determining mortality in Jamaica: 1996 and 1998. Dept of Community Health and Psychiatry, University of the West Indies 2002 [Final Report]

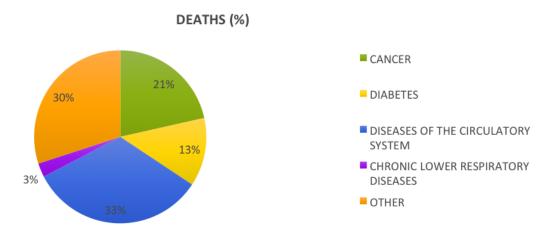
In addition to the high mortality from NCDs, several published studies have documented a high burden of cardiovascular disease risk factors in Jamaica and other Caribbean countries but data on established disease is limited (30-40). An overview of the specific NCDs and the burden of their overall mortality are presented in the sections below.

Non-Communicable Disease Mortality in Jamaica

In 2010, 70% of deaths were due to the four major NCDs of which 27% occurred below the age of 70 years old (premature) as shown in Figure 5 below.

^{***} Ferguson & Tulloch-Reid. Cardiovascular Disease Risk Factors in Blacks Living in the Caribbean. *Current Cardiovascular Risk Reports* (2010) 4:76–82

Figure 6: Proportion of deaths due to the four major NCDs in Jamaica, 2010 70% of deaths are due to 4 major NCDs and 24% occur below the age of 70 years old



Figures 7A and 7B (Appendix 1) show the leading causes of death by disease category and by sex for the years 2008 and 2009. Data were obtained from the Statistical Institute of Jamaica (STATIN) Demographic Statistics 2010 (41). The data reveal that when presented as broad disease categories the leading causes of death for both men and women were diseases of the circulatory system accounting for approximately 25% and 37% of deaths among men and women, respectively. Overall diseases of the circulatory system, neoplasms, endocrine and metabolic diseases and diseases of the respiratory system accounted for approximately 60% of deaths among men and 75% of deaths among women in 2009. Of note, death from external causes (mainly homicide and motor vehicle accidents) ranked as the second leading category among men accounting for just over 20% of deaths. When analyzed according to the specific disease conditions (Appendix1: Figures 7C and 7D) significant differences emerged between men and women. Among women, diabetes emerged as the leading cause of death in 2009, but was second to cerebrovascular disease in 2008 and 2007. Hypertensive diseases and ischemic heart disease were ranked third and fourth in all three years while breast cancer and cervical cancer ranked sixth and eighth. Among men however, deaths from external causes was the leading cause of death, followed by cerebrovascular disease, diabetes, and prostate cancer. Ischemic heart disease and hypertensive disease were ranked fifth and sixth with while cancers of the lung, trachea and larynx and chronic respiratory diseases were ranked seventh and eighth. Overall these mortality data show that NCDs remain the leading causes of death in Jamaica even though violence and injuries (deaths from external causes) is a major problem particularly among men.

Cardiovascular Diseases

Estimates from the Jamaica Health and Lifestyle Survey 2007-2008 (JHLS-II) have shown that approximately 25% of Jamaicans 15-74 years old have hypertension with prevalence estimates being similar in both men and women (35). In addition, another 35% of Jamaicans have prehypertension (35) with males having a higher prevalence than females (42% vs. 29%). This designation of prehypertension indicates a greater than three-fold risk of progression to hypertension, a greater likelihood of clustering of CVD risk factors (30;42) and a greater risk for ischemic heart disease and stroke (43). Of note the prevalence of hypertension and prehypertension have both increased when compared to the 2000-2001 Lifestyle Survey (35). Dietary salt consumption is known to be a major driver of hypertension, and PAHO has launched a programme for reduction of dietary salt consumption, as this is one of the most cost-effective measures or "Best Buys" in public health.

There are no recent data on the incidence of heart attacks and stroke in Jamaica. An analysis of data from the JHLS-II showed that prevalence of heart attacks was 0.7% [approximately 12000 persons] and for stroke was 1.4% [approximately 25000 persons] (31). Prevalence was higher among older persons, 2.6% for heart attack and 4.5% for stroke among persons 55-74 years old. In multivariable models older age and higher socioeconomic status (secondary education compared to primary education) were associated with higher odds of heart attacks while diabetes mellitus, high cholesterol and a history of past alcohol consumption were associated with increased odds of stroke. The study however was limited by that fact that analyses were based on a small number of events and that designation of stroke and heart attack was based on self-reports. Further studies should be conducted looking at the number of cases of heart attacks and stroke reported in hospital discharge summaries. In addition incidence and outcome of CVD events should be part of a national chronic disease registry.

There are no population-based data on the prevalence of peripheral arterial disease in Jamaica. In a study from the University Hospital of the West Indies diabetes clinic, 26% of patients reported being diagnosed with peripheral vascular disease (37) and 19% were found to have peripheral vascular disease on Doppler ultrasound (unpublished data).

Diabetes Mellitus

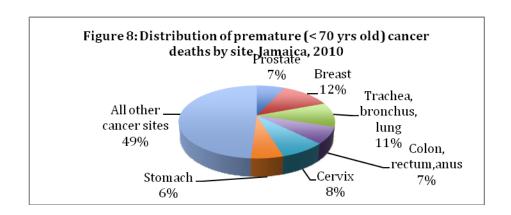
Prevalence of diabetes mellitus in Jamaica is now estimated as 7.9% among persons 15-74 years old (35) with prevalence being higher among women compared to men (9.3% vs. 6.4%), reflecting higher levels of overweight and obesity in women. Using the WHO criteria (capillary glucose \geq 6.1 mmol/L) the prevalence estimate is 11.4% for persons 25 years and older (44). In addition, 2.8% of the population has prediabetes (impaired fasting glucose) (35). The estimated prevalence of diabetes mellitus in the 2000 -2001 Lifestyle Survey was 7.2% suggesting that the prevalence may be increasing.

Diabetes is a major cause of morbidity and mortality in Jamaica and was ranked as the leading cause of death among women and the third leading cause of death men for 2009 (41). In addition to the high mortality, data from Jamaica and other Caribbean countries, show that diabetes is associated with high morbidity including ischemic heart disease, stroke, peripheral vascular disease, amputation, eye disease, renal disease and peripheral neuropathy (33). In addition it has been estimated that the cost of treatment for diabetes in 2001 was 221 million US dollars representing 2.7% of GDP (45).

Cancers

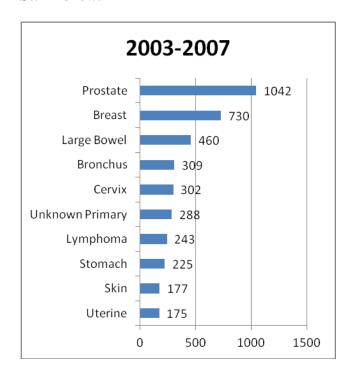
No national data on cancer incidence or outcome are available for Jamaica. As indicated above mortality statistics show that as a group cancer is the second leading cause of death among women and the third leading cause of death among men.

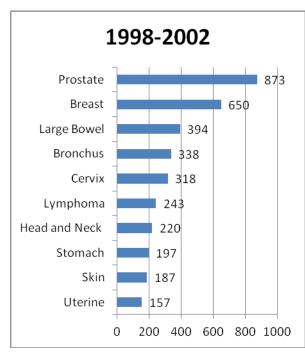
In terms of premature death, persons die from cancer prematurely. The three most common causes are breast 12%, trachea, bronchus and lung 11% and cervix 8% (see below). These cancers for the most part are preventable or amenable to early detection.



Data from the Kinston and St. Andrew Cancer Registry reveal that the age standardized incidence of cancer was 189 per 100,000 for men and 144 per 100,000 for women for the period 2003-2007 (46). These rates were essentially unchanged when compared to the rates 1998-2002 (47). Prostate cancer was the leading cause of cancer in men and breast cancer in women. The leading causes of cancer for the periods 1998-2002 and 2003-2007 for men and women combined are illustrated in Figure 7 / 9.

Figure-9: Leading causes of cancer 2003-2007 and 1998-2002 for the parishes of Kingston and St. Andrew.





The Ministry of Health has had an active cervical cancer screening programme for several years. Although there are coverage gaps and the programme suffers from a number of inefficiencies, it is likely that the programme contributed to the decreasing incidence of cervical cancer in Kingston and St. Andrew [25.2 per 100,000 in 1993-1997 compared to 17.4 in 2003-2007] (46). Programmes for breast cancer screening with mammography could likely produce a similar decline in breast cancer. While there is much debate on the effect of screening on prostate cancer and the recommendation against screening by the US Preventive Services Task Force (48) screening may have greater efficacy in a population with higher prevalence as the proportion of false positives will be lower. Methods to better select who to offer biopsies will also reduce the rates of biopsy related complications and therefore would further improve the risk benefit ratio. Further studies are required in this area both locally and internationally. Programmes for smoking cessation need to be increased in order to reduce the incidence of lung cancer.

Asthma and Chronic Obstructive Pulmonary Disease (COPD)

There are relatively little available data on the prevalence of chronic obstructive pulmonary disease in Jamaica. The JHLS-II reports a 3% prevalence of self-reported bronchitis (49). Data on asthma prevalence in both adults and children are now available from the Jamaica Asthma and Allergies National Prevalence Survey (50). This study evaluated a nationally representative sample of 2017 children 2-17 years old and 2163 adults 18 years or older. Almost a fifth (19.6%) of Jamaican children aged 2-17 years had current wheeze while 16.7% had self reported doctor-diagnosed asthma. Significant risk factors for asthma include: chest infections in the first year of life, a history of asthma in the family, allergies, molds and pets in the home.

The overall prevalence of asthma was 20.6% among adults using the Ministry of Health diagnostic criteria. Approximately 12% of adults reported wheezing in the past 12 months prior to the study (50). Although not a major cause of mortality, asthma should be a part of the plan to address the burden of NCDs in Jamaica. It is one of the most chronic conditions in children.

Intermediate Risk Factors: Obesity, Dyslipidemia and the Metabolic Syndrome

It is widely believed that obesity is a major factor fuelling the chronic disease epidemic. Data from the two national surveys suggest that the prevalence of obesity in Jamaica is increasing. In the 2000-2001 Lifestyle survey approximately 20% of the population was obese (30) while the estimated prevalence in 2007-2008 was 25% (35). In addition to the obese persons, approximately 27% of the population was overweight in 2007-2008, resulting in a prevalence of 52% for overweight and obese combined. The situation is markedly more severe among women with 38% being obese and 27% overweight for a combined prevalence of 65%. Among men, 12% was obese and 26% overweight, resulting in a combined overweight/obesity prevalence of 38%.

In support of the role of obesity as a driver for NCDs, analysis of data from the 2007-2008 Lifestyle Survey showed significant increasing prevalence of diabetes mellitus, hypertension and hypercholesterolemia with body mass index (BMI) category. Compared to the non-obese, obesity was associated with a 57% increase in the odds for diabetes, a 86% increase in the odds for hypercholesterolemia and a 64% increase in the odds for hypertension (35).

The Jamaica Health and Lifestyle Survey provide data on total cholesterol but not triglycerides or lipid sub-fractions. The overall prevalence of hypercholesterolemia in JHLS-II was 12% with a significantly higher prevalence among women (16%) compared to men (8%). This prevalence was lower than the 15% found in JHLS-I. Data from the Spanish Town Cohort Study shows that there is a very high prevalence of low HDL, 46% over all, 59% among women and 25% among men (32). The overall prevalence of hypertrigyceridemia was 9%, with a slightly higher prevalence among men compared to women (11% vs. 8%) (32).

The metabolic syndrome is a clustering of specific cardiovascular disease risk factors such that the net increase in risk for cardiovascular disease and diabetes is higher than would be expected by summing the risk factors. The specific components include central obesity (elevated waist circumference), increased blood pressure, elevated glucose, low levels of HDL and high triglycerides. The diagnosis is made when any three of these risk factors are present, although earlier definitions (from the International Diabetes Federation) required the presence of central obesity. Using data from

the Spanish Town Cohort study the prevalence of the metabolic syndrome was 21% with significantly higher prevalence among women compared to men 28% vs. 11%) (32). The prevalence of the metabolic syndrome increased with age in both men and women. In contrast to the relatively high prevalence of the metabolic syndrome in adults, the prevalence of the metabolic syndrome in youth was very low, 1.2%, although 54% of participants in that study had at least one metabolic syndrome component (51).

The high prevalence of these intermediate NCD risk factors suggests that the burden of NCDs in Jamaica is likely to increase if steps are not taken to reverse these trends.

Underlying Risk Factors: Physical Activity, Dietary Practices, Tobacco and Harmful use of Alcohol

According to WHO, four risk factors, namely tobacco use, unhealthy diets, physical inactivity and harmful use of alcohol are responsible for the majority of NCD deaths (14). It is estimated that 80% of heart disease, stroke and type 2 diabetes and 40% of cancer could be avoided through healthy diets regular physical activity and avoidance of tobacco use (52). These risk factors are fairly common in Jamaica

Data from JHLS-II show that 65% of the population 15-74 years old currently uses alcohol, 14.5% smoke cigarettes and 13.5% use marijuana (49). The prevalence among males is significantly higher than among females. Approximately 80% of males currently consume alcohol compared to 49% of females. For smoking 22% of men were current smokers compared to 7% of women. By the age of 16 years, nineteen percent of smokers had initiated smoking. Ten percent of men and 2 % of women report daily alcohol use and 15% of men and 3% of women reported having 5 or more drinks in a single day (49). Alcohol contributes to NCDs, and also to injuries and violence as well as neuro-psychiatric disorders.

Physical activity among Jamaicans was examined in respect of both occupational and recreational involvement and in transportation to and from place of work in JHLS-II (49). Almost a half (46%) of the adult population were classified as having low physical activity or being inactive while the

highest proportion of men (48%) and women (43%) were classified as engaging in high physical activity and being inactive, respectively.

The majority of Jamaicans were not on any special diet. Being on a special diet was reported by only 2% of the population (49). A preponderance (> 90%) of persons who were diagnosed as being obese, having a high blood pressure and having high cholesterol were not on a specific diet for their condition. The majority of the Jamaican population (74%) reported that vegetable oil was used for cooking, and about a quarter of persons did not use any fat on bread; however 60% of persons used soft margarine on bread. A third of individuals reported that frying was the preferred method of preparing their main protein. The vast majority (99 %) of Jamaicans currently consume below the daily recommended portions of fruits and vegetables with no apparent gender differences. In addition to these dietary patterns, recent analyses from studies among youth have found that consumption of sugar-sweetened beverages is associated with obesity and elevated waist circumference while fast-food consumption is associated with dyslipidemia (53;54). These studies suggest that targeting a reduction in the consumption of sugar sweetened beverages and fast food (high in cholesterol and saturated fats) would be important targets in reducing the burden to NCDs in Jamaica.

D. SOCIAL DETERMINANTS OF NCDs in JAMAICA

The term social determinants of health refers to the circumstances in which people are born, grow up, live work, and age and the systems put in place to deal with illnesses. These circumstances are themselves shaped by other factors such as economics, social policies and politics (55). The poorest of the poor around the world have the worst health; this is seen between countries as well as within countries (55). Several studies have documented marked gradients in health based on variations in education, income, wealth, social position, possessions, race, ethnicity and neighborhood conditions (56;57).

In Jamaica, a number of studies have evaluated social factors and their relationship to health (32;51;58;59). Studies have shown significant sex differences in the association between social factors and NCD risk factors such as obesity, hypertension and the metabolic syndrome. There appears to be an inverse relationship between measures of obesity and the metabolic syndrome for women while among men the prevalence of obesity and the metabolic syndrome increase with higher

socioeconomic status (32;59). The relationships between income, education and blood pressure was non-linear (58).

A recent World Bank report found that there were vast socioeconomic disparities in the burden of NCDs in Jamaica with females, seniors and rural residents at higher risk (60).

Further studies are required to explore the social determinants of NCDs in Jamaica in order to inform public policy. One aspect that requires exploration is the impact of the 'no user fee' policy at public health facilities on use of health services and medication purchasing patterns. In addition, the impact of education and occupational classes on the use of health services and general health seeking behaviour needs further exploration.

A study of Pakistan students found that only 3.1% of the participants were without any preventable lifestyle risk factor for NCDs, and over 80% had ≥2 factors (82). Co-existence of risk factors was independently associated with fathers being blue-collar workers (OR, 3.57; 95% CI, 1.07 to 11.92) and parents not treating their child fairly (OR, 5.05; 95% CI, 1.29 to 19.78) (82).

E. CULTURAL PRACTICES AND NCDs IN JAMAICA

Prevention and treatment of NCDs usually require long-term commitment to lifestyle modifications and/or drug therapy. This presents a potential problem as persons may have conflicts with the perceived risk versus benefits of these treatments. One source of such conflicts is cultural beliefs or practices related to the causes and best treatment of chronic diseases. These beliefs may be rooted in popular culture or may be on religious grounds. Another area of potential conflict is in the use of herbal remedies and complementary/alternative therapies. An understanding of these cultural practices and beliefs is essential in designing culturally acceptable interventions for NCD prevention and control.

The WHO reports that in some countries up to 80% of the population depend on traditional medicines for primary health care and that herbal remedies generate billions of dollars in revenue for businesses (61). While recognizing that traditional medicine is an important and useful aspect of healthcare, the WHO is concerned that the regulatory framework for traditional medicines in many countries is inadequate and as such could place some persons at risk. The WHO therefore proposes that its member states support and integrate traditional medicine into the national health systems, ensure the use of safe, effective and quality products and practices and upgrade the skills and knowledge of traditional medicine providers (61).

Data on cultural practices and beliefs with regards to NCDs in Jamaica are quite limited. Studies from the Natural Products Institute however reveal that a large proportion of Jamaicans use medicinal herbs as part of their treatment for chronic diseases often without the knowledge of their doctor (62;63). In one study, Picking et al reported that 72.6% of Jamaicans used medicinal herbs to treat illnesses, of which 53% used herbs alone and 19.3% used herbs along with prescribed drugs (63). Prevalence of herb use alone was highest among male respondents, those without health insurance and Rastafarians (63). In another study looking at factors affecting compliance in a group of patients with systemic lupus erythematosus at the University Hospital of the West Indies, Chambers and colleagues found that while the majority of patients felt that they could be healed of the condition at any time, this belief did not intrude on their pill-taking practices (64). However prayer was an important source of emotional comfort for persons without medicines (64).

Another area in which cultural factors may affect NCDs is in the uptake of potential screening programmes such as digital rectal examination (DRE) in the screening for prostate cancer. In the JHLS-II 62% of men in the age group 55-64 years old and 58% of those 65-74 years old had never had a DRE done despite this test being promoted as a screening test for prostate cancer (49).

Further studies detailing the effect of cultural practices on health behaviours are required to further inform health policy. In addition, increasing the body of knowledge regarding the use of Complementary and Alternative Medicine needs to part of any response.

F. BURDEN OF SICKLE CELL DISEASE

Sickle Cell Disease (SCD), an inherited disorder of the oxygen carrying protein haemoglobin, is a major health problem in Jamaica, due to the relatively high prevalence of the disease and frequent use of the health care services by affected persons. Approximately 15% of the population carry an abnormal haemoglobin gene; this is composed of 10% haemoglobin S (HbS) trait and 5% from other haemoglobinopathies that can interact with HbS to produce the sickle cell disease syndromes (65). Based on estimated birth rates, every year over 350 babies are born with a sickle haemoglobinopathy in Jamaica. As a chronic disorder with clinical manifestations from as early as 4 months of age, sickle cell disease contributes adversely to health statistics and threatens the realization of the Millennium Development Goals (MDG) for Jamaica. For example, infant mortality in Jamaica decreased by 14% to 19 per 1000 live births and child mortality rates by ~30% to 21 per 1000 between 1990 and 2005. For the similar period, standardized mortality (SMR) ratio of a cohort of children with sickle cell disease identified at birth and exposed to early care was 0.92 (95% CI 0.6 to 1.6) compared with the general population. This value of the SMR suggest that the mortality of children in this cohort was not different from the general population and underscores the benefit of island neonatal screening and comprehensive care to further reduce infant and child mortality rates (66) and achieve MDG goal 4. Additionally, documented average life expectancy for persons with sickle cell disease in Jamaica is more than twice that seen on the African continent and significantly greater than even in the USA [53yrs vs. 42yrs for males; 58yrs vs. 48yrs for females] (67). This will translate into an increasing prevalence of SCD as survival improves and increase the contribution of sickle cell disease to chronic end-organ complications such as renal failure, cardiac failure, orthopedic disabilities and pulmonary failure. For example sickle cell disease is currently ranked as 11th leading cause of renal failure requiring dialysis. However significant risk factors for renal failure are present in 17% of children (68) and 40 % of adults (69) suggesting that this ranking will change in near future. In addition to its chronic complications, sickle cell disease is characterized by frequent acute complications such as pain, infections and acute pulmonary complications (including asthma and acute chest syndrome) (70) requiring repeated visits to health care facilities and emergency rooms and prolonged hospitalizations. For instance at the University Hospital of the West Indies, sickle cell related diagnoses were responsible for ~2% of admissions and 2783 person-days of hospitalization in 2010 (unpublished data). In light of this SCD is projected to constitute a significant burden on the public health system and needs to be addressed within the chronic disease framework.

G. BURDEN OF VIOLENCE AND INJURIES

Violence and injuries continue to be major problems in Jamaica, particularly among youth and among males. In fact, death from external causes has now emerged as the leading cause of death in Jamaican males as illustrated in Figure 7C. Rates for homicide was estimated at 121/100,00 among males 15-44 for the years 1998-2002 (71). It is estimated that the direct medical cost for injuries due to interpersonal violence was J\$2. 1 billion in 2006 accounting for 12% of the health budget (72). In addition, productivity losses due to violence and injuries were estimated at \$J27.5 billion, equivalent to 4% of Gross Domestic Product (72). A study from the University Hospital found that only 26% of patients admitted for trauma actually paid their hospital bills (73).

Data from the Jamaica health and Lifestyle Survey 2007-2008 revealed that 12% of Jamaicans reported having sustained serious injury in the past five years, 6% of which were motor vehicle accidents (49). A very low proportion of Jamaicans (2%) report participating in violence with the majority (>70%) being involved in a fight; but 10% have witnessed a violent act in the last month and 10% of the population say they carry a protective device, with the most popular implement being a sharp object such as a knife (49).

In addition to physical consequences of violence and injuries, there are a number of chronic illnesses that are associated directly and indirectly with exposure to violence and injures. These include asthma, heart disease, ulcers and gastrointestinal disorders, diabetes mellitus, cancer and depression (74;75), Other consequences of injuries and violence include sexually transmitted infections, unwanted pregnancies, eating disorders and substance abuse (74;75). A proposed pathway from violence and injuries to chronic illnesses is illustrated in Figure 8. Fear of exposure to violence is also a barrier engaging in outdoor physical activity thus contributing to obesity and other NCDs.

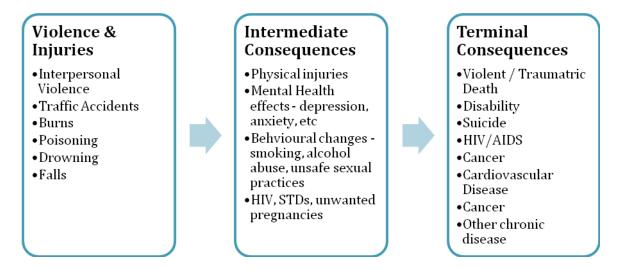


Figure 10: Pathway from violence and injury to chronic disease and death. Modified from Injures and Violence The Facts (75).

Given the high rates of violence and injuries in Jamaica and the burden on the health system, an integrated approach including the methods of public health and behavioral sciences should be adopted to deal with the problem (76). In is therefore necessary to include programmes to address violence and injuries as part of Jamaica's NCD plans.

H. BURDEN OF NEUROPSYCHOLOGICAL DISORDERS

Mental Illness is a common neuropsychological disorder. Depression is a major public health problem in Jamaica. Data from the Jamaica Health and Lifestyle Survey 2007- 2008 reported that 20.3% of Jamaicans reported were depressed. More women (25.6%) than men (14.8%) were reported as depressed. Reported suicidal ideation and considering suicide in the past year were highest in the youngest age group 15-24 years old, 1.6% and 4% respectively.

Depression was prevalent in persons with chronic conditions, 25% of persons with Hypertension, 25% High Total Cholesterol, 28% Diabetes and 22% of persons with Obesity were depressed. More than a third of persons who reported a history of heart attack or stroke were depressed. One in four persons who had cancer or asthma also met these criteria.

Epilepsy is one of the world's most common chronic neurological disorders. Roughly 50 million people suffer from it, 5 million of them in the region of the Americas. Nevertheless, it is estimated

that over 50% of these people in Latin America and the Caribbean have no access to services. There is no national data on this problem.

V. JAMAICA'S RESPONSE TO THE NCDS: PROGRAMMES AND PROGRESS

Jamaica has instituted a number of programmes and policies in an attempt to respond to the NCD epidemic. These programmes and policies are listed in bulleted points below:

Policy and Advocacy

- Jamaica Drug for the Elderly Programme (JADEP) Launched in 1996
- Healthy Lifestyle Policy and Strategic Plan implemented from 2004-2008
- National Health Fund (NHF) established 2004
- Schools Health Enhancement Committee established in 2009
- Abolition of User Fees at government health facilities in 2007 (partial) and 2008 (full)
- Early Childhood Commission (ECC) and National Strategic Plan for the early childhood sector with a Child Health and Development Passport implemented in 2010.
- National Health Policy 2006 2015
- Food Security and Nutrition Policy (2006) a joint effort between the Ministries of Agriculture and Health
- National Infant Feeding Policy (1995)
- Programme for Advancement Through Health and Education (PATH) –
 Launched 2002

Unhealthy Diet

- Schools Nutrition Pilots (2003, 2006): Developed Procedures & Operations Manuals on:
 - Nutrient & Meal Standards, Cycle Menus, and Recipes & Ingredients Lists
- Nutritional Standards for the Operation, Management and Administration of Early Childhood Institutions

- Draft Food Based Dietary Guidelines for the Population
- Nutrition Promotion Campaign media and print under the Healthy Lifestyle
 Project 2004-2008
- Implemented Exclusive Breastfeeding Pilot Project in St. Catherine and Clarendon and implementation of the Baby Friendly Hospital Initiative at government hospitals
- Nutritional management in some health centres and hospital clinics by staff nutritionists
- The Caribbean Food and Nutrition Institute Jamaica Protocol for the Nutritional Management of Obesity, Diabetes and Hypertension in the Caribbean (launched in 2004)

Tobacco Use

- WHO Framework Convention on Tobacco Control (FCTC) Ratified in 2005
- All government buildings are now smoke free
- Advertising is banned in line with the WHO FCTC under article 13
- Cigarettes are labeled in line with Article 11 of the WHO FCTC
- 20% of tobacco tax revenue allocated to NHF since 2008
- A national guideline for the Management of Nicotine Use disorders was developed in 2007 and health care providers trained on these guidelines.
- Tobacco control legislation is in draft form

Physical Inactivity

- National campaign promoting physical activity under the Healthy Lifestyle
 project 2004-2008
- Caribbean Wellness Day programmes focused on increasing physical activity
- National Cheerleading Initiative in High Schools Promoted physical activity in High Schools targeting girls however boys were involved.
- Healthy Lifestyle Camp The main focus of the camp was physical activity although other areas were taught.

- National Dance Competition Promoted physical activity amongst out of school youth
- The formation of Healthy Lifestyle Clubs in High Schools This included
 physical activity as the main component but involved students being engaged in a healthy lifestyle
 project and presentation.
- The establishment of Healthy Zones A jogging trail, stretch area, landscaping and fencing were done to open spaces that were accessible to surrounding communities for physical activity
- Celebrating Health Festivals This was done prior to the genesis of Caribbean Wellness Day There was a targeted focus on physical activity through a 5k Fun walk/run as well as several demonstrations regarding different types of physical activity
- **Move for Health Day activities** These were initiatives that were done across the island to promote physical activity to the general public, patients and staff.

Violence prevention programmes

- CAMP Bustamante Project as a tertiary preventative strategy for injuries/violence prevention targeting children.
- Utilization of Sports to reduce violence in schools and communities
- Utilization of Dance Hall Interventions to reduce violence
- Media Campaign (print & promotional material) targeting students, parents and general public

Harmful Use of Alcohol

Public Education Campaigns - Media campaign and health education
 interventions have been developed and implemented by the National Council on Drug Abuse

Other programmes

- National Workplace Wellness (2004)
- National Faith-based Forum on the Promotion of Healthy Lifestyles and Prevention of NCDs
- Camp-4 the Healthy Way: targeted obese adolescents with intervention including: promotion of physical activity, mental health, and nutrition counselling.
- Healthy Life style in Schools 2004 -2008
- Implementation of the Health and Family Life Education Curriculum 2008 for grades 1-9

Chronic Disease Surveillance and Management

- Risk Factor Surveys and Caribbean Minimum dataset for NCDs
 - ♣ Two national surveys NCD Risk Factors: 2000-2001 & 2007-2008
 - ♣ Global Tobacco School Health Survey 2006 and 2010
 - ♣ Youth Risk and Resiliency Behaviour Survey 2005 and 2006
 - CAREC /PAHO Caribbean minimum dataset implemented in 2010.
- Revision of National Guidelines for the Management of Diabetes and Hypertension (2007)
- Focus on Diabetes and Hypertension in Primary care special clinic days for hypertension and diabetes mellitus implemented in most clinics.
- National Chronic Disease Passport piloted at the seven health centre sites
- National Cervical cancer prevention and control programme established 2000
- Implementation of National Guidelines for the Management of Cervical

 Cancer
- HPV Vaccination National HPV Study implemented to evaluate the feasibility and cost of introducing the HPV vaccine

Mental Health

The Mental Health Act which was enacted in 1997 and the Mental health Policy provide the framework within which to address mental health issues. The legislation focuses on a number of issues including:

- ♣ Access to mental health care including access to treatment in the least restrictive environment.
- Rights of mental health service to consumers, family members and other care givers.
- ♣ Competency, capacity and guardianship issues for individuals with mental illness.
- Voluntary and involuntary treatment
- Accreditation of professionals and facilities
- **↓** Law enforcement and other judicial system issues for people with mental illness
- Mechanisms to oversee involuntary admissions and treatment practices
- ♣ Mechanisms to implement the provisions of mental health legislation.
- It is planned that in 2009 the Mental Health Policy will be reviewed and revised. Issues such as

human rights, equity, advocacy and consumer involvement will be critical components of the policy. Plans are also in place for the revision of the act to include the human rights component.

- In keeping with the policy to reform mental health services, which was tabled in Parliament in 2003, and which went to a Joint Select Committee of the House, the Ministry is moving towards delivering more services at the community level, which is being done on a phased basis. Progress has been made to integrate mental health services into general health services through Community Clinics for example. Mental health services are also offered at 139 locations including health centres and hospitals' outpatients departments.
- Patients are screened and treated for common mental disorders especially depression in general
 health clinics which are run both at the level of the health centre as well as hospitals. As a result
 of the thrust to reform mental health services, more hospitals admit and treat mentally ill patients.
 A new section was constructed on Greater Portmore Health Centre grounds to facilitate expansion
 of the Mental Health Clinic.
- With respect to Bellevue, there has been a gradual decline in the patient population which has
 moved from over three thousand in the 1960s to under eight hundred at present. Approximately
 70% or about 560 persons are fit for discharge but family members are not willing or able to
 accept them in their home setting.
- The Bellevue Hospital still has an important role to play in the treatment and care of acutely ill psychiatric patients who need specialized care and services from highly trained staff. Although there is still stigma and discrimination, there has been significant improvement with improved access to mental health care at community level.
- Many persons with chronic mental illness live in community residential facilities (supported housing). There is one entirely run by government and several others run by non-governmental organisations and supported by government.

• The Policy and legislation are currently being revised to ensure compliance with international human rights instruments and evidence based strategies. The current Strategic Plan for mental health is also being updated.

Despite the number of programmes and policy initiatives however The Jamaica Health and Lifestyle Survey 2007-2008 failed to show any significant improvement in chronic disease risk factors (24). In addition a formal evaluation of the Healthy Lifestyle Project found that the Healthy Lifestyle Project lacked specific measurable objectives and was too broad-based and as such did not yield the improvement in health behaviours desired.

It is important that the lessons learnt from the programmes and projects implemented to date be taken into considered in the development of the new strategic plan, ensuring that objectives are feasible, measureable and that programmes to be implemented are sustainable.

VI. STRATEGIC PLAN

A. SCOPE, GUIDING PRINCIPLES, GOAL, OBJECTIVES AND TARGETS

SCOPE

The plan will cover **seven main categories of diseases** – **cardiovascular diseases, cancer, chronic respiratory diseases, diabetes, sickle cell disease, mental health and injuries**. Diseases of the first four categories (cardiovascular diseases, cancer, chronic respiratory diseases, and diabetes) can be largely prevented or controlled by reducing risk factors such as, tobacco use, unhealthy diet, physical inactivity and harmful use of alcohol and also through early detection and treatment. Injuries are inextricablely linked to non-communicable diseases and are largely preventable, with alcohol control being a major strategy for both NCDs and injuries. Sickle cell disease is also one of the most common congenital chronic diseases in Jamaica.

There are several other conditions associated or closely linked with these diseases that will not be addressed in this plan, such as other non-communicable diseases, including deafness, communicable diseases, and oral health. This plan could not include all conditions without becoming unwieldy and excessive and hence it focused on select conditions/diseases. The other conditions are addressed in other disease/condition specific National strategic plans and policies of the Government of Jamaica, CARICOM, Pan American and World Health Organization. This plan will be aligned to ensure linkages with these other interrelated conditions to maximize opportunities and efforts for mutual benefit.

The plan is the NCD sector response for Vision 2030 development plan. The plan also takes into consideration and builds on previous National, Regional and Global initiatives and agreements to tackle non-communicable diseases. In particular, the strategic plan incorporates concepts from the following documents: WHO 2008-2013 Action Plan and draft 2013 – 2020 Action Plan for the Prevention and Control of Non-communicable Diseases; PAHO Regional Strategy and Plan of Action on an Integrated Approach to the Prevention and Control of Chronic Diseases; Strategic Plan of

Action for the Prevention and Control of Non-Communicable Diseases for Countries of the Caribbean Community 2011-2015; UN Political declaration of the High-level Meeting of the General Assembly on the Prevention and Control of Non-communicable Diseases. In addition the strategic plan is aligned with the recommendations of the Port of Spain Declaration, the Caribbean Corporation in Health III, and the National Policy for the Promotion of Healthy Lifestyles in Jamaica and Jamaica's Vision 2030.

PURPOSE

The strategic and action plan is to provide a framework and road map for National action to combat non-communicable diseases and injuries and their risk factors in Jamaica within the context of the socioeconomic, cultural and development agenda.

VISION

Healthy Jamaicans, living in healthy communities, with optimal quality of life for persons living with or affected by non-communicable diseases and injuries.

MISSION

To facilitate opportunities for all Jamaicans to live a healthy life by implementing integrated, "whole of society" actions to promote social, environmental policies and systems improvement that support health in all places; thus improving national productivity and development.

OVERARCHING PRINCIPLES AND APPROACHES

The following **core principles** will guide this National Strategy:

- 1. Leadership and Governance
- 2. Integration into national development and economic agenda and plan
- 3. Health in All Policies
- 4. Promotion of "Whole of Society", Multisectoral partnerships and actions
- 5. Universal access, equity and gender equality.
- 6. Reorientation of health systems and reinforcing competence of Health workforce.

- 7. Building Capacity for Chronic Disease Information Generation and Knowledge Management
- 8. Emphasis on health promotion, education, primary prevention, early detection, treatment, rehabilitation and palliative care and quality of care for persons who have NCDs or their risk factors.
- 9. Integrated Disease prevention and control
- 10. Building Capacity for Community Based Action and empowerment of people.
- 11. Consideration of a life course approach in NCD policies and programmes,
- 12. Evidence-based, or evidence-informed

GOAL

The goal of the strategic and action plan is to reduce the burden of preventable morbidity and disability and avoid premature mortality due to non-communicable diseases and injuries by 25% by 2025.

TIMEFRAME

The Strategic and action plan will be implemented over the period 2013 - 2018 and the Ministry of Health will support its implementation through annual sector wide operational plans.

STRATEGIC OBJECTIVES

There are five priority programme areas that the plan will be implemented under:

FIVE PRIORITY PROGRAMME AREAS:

- 1. Risk Factor Reduction and Health Promotion
- 2. Comprehensive and integrated disease management for NCDs and injuries
- 3. Surveillance, research, monitoring and evaluation
- 4. Public Policy and Advocacy
- 5. Leadership, Governance and Capacity Building

In order to achieve the targets the following strategic objectives will be implemented:

Priority AREA #1 Risk Factor Reduction and Health Promotion

STRATEGIC OBJECTIVE 1: Reduce exposure to modifiable risk factors for non-communicable diseases and promotion of health throughout the lifecycle through the creation of health-promoting environments.

Specific Objectives:

- 1.1 To reduce the prevalence of current tobacco use in persons aged 15+ years and among adolescents 13-15 years old by 10% by 2018 by implementing the key measures of the FCTC fully, especially price/tax, promotion, smoke free spaces, labelling and introducing smoking cessation counselling in PHC.
- 1.2 To reduce the harmful use of alcohol, in persons aged 15+ years by 3 % by 2018.
- 1.3 To reduce the age standardized of the mean population intake of salt/sodium by 10% by 2018.
- 1.4 To increase the age-standardized prevalence of adult (aged 18+ years) population consuming ≥ five total servings (400 grams) of fruit and vegetables per day by 100% by 2018.
- 1.5 To reduce proportion of persons engaging in insufficient physical activity by 5% by 2018.
- 1.6 To reduce the prevalence of obesity in adults aged 18+ years and adolescents by 5% by 2018.
- 1.7 To reduce the prevalence of hypertension in adults aged 18+ years by 5% by 2018.
- 1.8 To reduce the prevalence of diabetes mellitus in adults aged 18+ years by 5% by 2018.
- 1.9 To reduce the age-standardized prevalence of raised total cholesterol among persons aged 18+ years by 5% by 2018.
- 1.10 To reduce the age-standardized mean proportion of total energy intake from saturated fatty acids in persons aged 18+ years
- 1.11 To increase knowledge and awareness of the priority NCDs and their risk factors to at least 80% from baseline by 2018.
- 1.12 To reduce violence and injuries through building self-esteem, resiliency and life skills by 2018.

Priority AREA #2: Comprehensive and integrated disease management for NCDs and injuries.

STRATEGIC OBJECTIVE 2: Strengthen and reorient health systems to address prevention and control of non-communicable diseases through people-centred primary health care and universal health coverage

- 2.1 To develop a comprehensive screening programme for NCDs and injuries in order to identify and treat persons with priority chronic diseases or risk factors by 2014.
- 2.2 To deliver high quality comprehensive treatment, care and support for priority NCDs based on national guidelines for the management of NCDs and their risk factors by 2018.
- 2.3 To increase by 25% the proportion of persons who are aware of their disease status with regards to hypertension, diabetes, depression, dyslipidemia and cervical cancer by 2018.
- 2.4 To increase by 25% the proportion on persons with hypertension, diabetes and dyslipidemia for whom the condition is controlled in keeping with recommended targets by 2018.

- 2.5 To achieve an age-appropriate screening rate of at least 80% for priority NCDs (diabetes, hypertension, dyslipidemia, and their risk factors (obesity, tobacco use, harmful use of alcohol, physical activity, depression) in keeping with national screening guidelines by 2018.
- 2.8 To develop individual chronic disease and injury self-management skills by 2018.
- 2.9 To strengthen the management of sickle cell disease in primary care, secondary and tertiary care levels by 2018.

Priority AREA #3 Surveillance, Research, Monitoring and Evaluation

STRATEGIC OBJECTIVE 3: Strengthen national capacity for NCD surveillance high quality research for prevention and control of non-communicable diseases

- 3.1 To strengthen the Ministry of Health NCD Surveillance System, and link it with the National Health Information Systems and the Caribbean NCD Surveillance by 2018.
- 3.2 To establish a National NCD Registry comprising a National Cancer Registry, National Cardiovascular Disease Registry and Diabetes, Asthma registry to monitor disease incidence and outcomes by 2016.
- 3.3 To use surveillance data to inform policy, monitor and evaluate progress towards achieving targets in the plan 2014.
- 3.4 To identify priority areas and promote research in NCDs (including injuries and violence) in collaboration with key stakeholders in academia, governmental and international organizations, civil society and community groups by 2014.

Priority AREA #4: Public Policy and Advocacy

STRATEGIC OBJECTIVE 4: Strengthen international cooperation and advocacy to raise the priority accorded to prevention and control of non-communicable diseases in the development agenda and in internationally agreed development goals.

STRATEGIC OBJECTIVE 5: Build health-promoting public policies through health in all policies

- 4.1 To raise the priority status of NCD within the Health Sector and non-health Sector by 2015.
- 4.2 To ensure the passing and implementation of legislation banning smoking in public places and other provisions of the WHO FCTC by 2014.
- 4.3 To develop a policies to promoted physical activity and healthy diet.
- 4.4 To develop a NCD Health Promotion and Communications Strategy to guide public education programmes for NCD prevention and control
- 4.5 To review all relevant government policies to ensure consistency with NCD prevention and control measures in keeping with the concept of 'Health in All Policies'

Priority AREA #5: Leadership, Governance and Capacity building

STRATEGIC OBJECTIVE 6: Strengthen national capacity, leadership, governance, mulitsectoral action and partnership to accelerate country response for prevention and control of non-communicable diseases.

- 5.1 To secure adequate funding to support the NCD programme through government subvention, national funding agencies and international donors by 2014.
- 5.2 To secure adequate staff at the ministry of health, regional health authorities and public health facilities to support the NCD programme by 2014.
- 5.3 To restructure health systems and human resource development in keeping with the burden of NCDs by 2018.
- 5.4 To strengthen the capacity of health care workers and non-health care workers to manage and deliver chronic care for NCDs in both the public and private sectors by 2014.
- 5.5 To improve laboratory and diagnostic services at national, regional and institutional level in order to provide adequate capacity for diagnosis and management of NCDs
- 5.6 To improve pharmacy services and ensure the provision of essential medicines for the treatment and prevention of NCDs at the primary, secondary and tertiary care levels
- 5.7 To establish a National NCD Commission with members appointed by the Minister of Health and approved by Cabinet
- 5.8 To maintain and staff multisectoral National NCD Commission/Taskforce.
- 5.9 To maintain annual National NCD review and conference

VII. APPROACH TO IMPLEMENTATION

The plan will be implemented on a phased basis over the five-year period.

- Phase I Short-term, these are actions to be implemented over one to two years
- **Phase II** Medium-term actions to be implemented over three years
- **Phase III** Long-term actions to be implemented over five years

Adjustments may be made periodically to this phasing depending on existing resources and evidence. For each priority disease and risk factor separate detailed action plans will be developed e.g. for Cancer prevention and control.

VIII. MONITORING AND EVALUATION

Monitoring and Evaluation is a critical component of any plan that allows us to assess progress in achieving targets and identify gaps and strengths in the response. This national strategic and action

plan lays the foundation for future activities and provides a guide to sectors and lead agencies on how to move forward in the development of annual operational plans. A comprehensive monitoring and evaluation (M&E) plan will be developed as a companion document to the plan.

Below is a summary of the lead indicators for the plan.

LEAD TARGETS

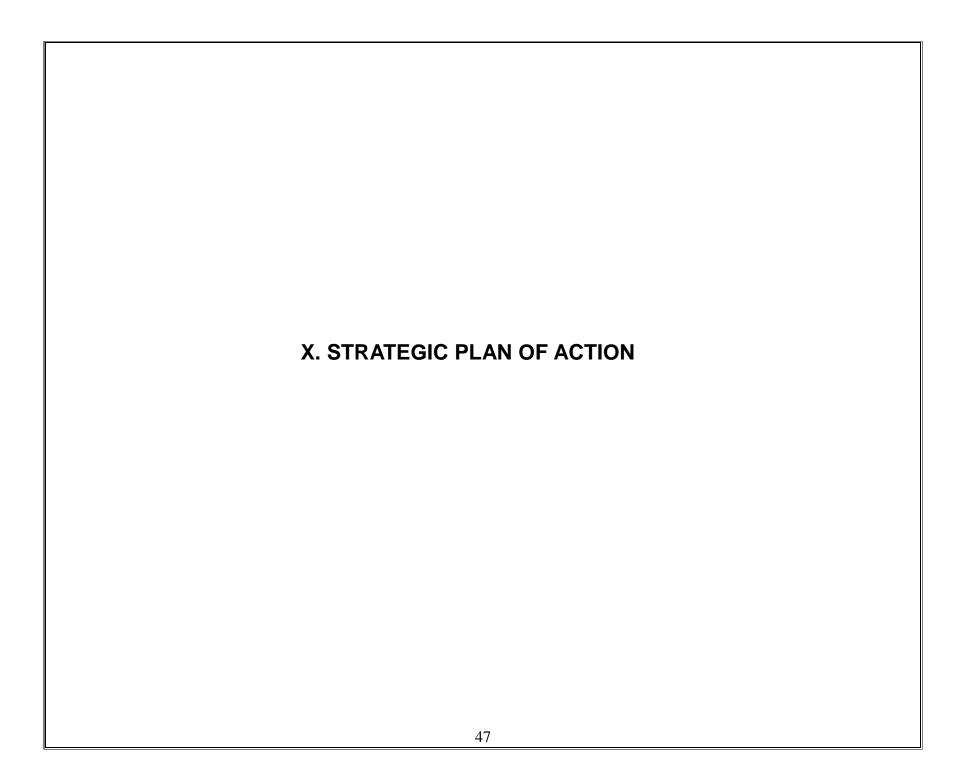
AREA	LEAD INDICATOR	TARGET 2018
Socioeconomic	Percentage of GDP invested by the public sector in NCD prevention and control	3%
	Percentage of population below the national poverty line that can afford to purchase a quality food basket.	50%
	Number of NCD interventions that address access of low- income populations in social protection schemes	2 per annum
Premature mortality from noncommunicable diseases	% relative reduction in overall mortality from cardiovascular diseases, cancer, diabetes or chronic respiratory diseases and injuries	10%
Harmful use of alcohol	% relative reduction in the harmful use of alcohol, in persons aged 15+ years	3%
Physical inactivity	% relative reduction in prevalence of insufficient physical activity in adults	5%
	% relative reduction in prevalence of insufficient physical activity in adolescents	5%
Salt/sodium intake	% relative reduction in the age-standardized mean of mean population intake of salt/sodium	10%
Tobacco use	% relative reduction in the prevalence of current tobacco use in persons aged 15+ years	10%
Raised blood pressure	% relative reduction in the prevalence of raised blood pressure	5%
Diabetes and obesity	% relative reduction in the prevalence of diabetes and obesity	5% (obesity)
Cervical cancer	% relative reduction in the incidence of cervical cancer	10%
Drug therapy to prevent heart attacks and strokes	% of eligible people receive drug therapy and counselling (including glycaemic, control) to prevent heart attacks and strokes.	50%

AREA	LEAD INDICATOR	TARGET 2018
Essential medicines and basic technologies to treat major non-communicable diseases	% availability of the affordable basic technologies and essential medicines, including generics, required to treat major non-communicable diseases in both public and private facilities.	80%

IX. BUDGETARY CONSIDERATIONS AND CONTINGENCY ACTIONS

Successful implementation of the strategic plan and the accomplishment of specified targets will require that the plan be adequately funded. Funding for the projects and programmes included in the strategic plan will require involvement of multiple funding agencies. The government of Jamaica will show its commitment to the plan by allocation resources to core staff positions and key projects. Additionally funds will be sought through programme grants and project grants. Grant applications and project proposals will be prepared and submitted to potential funding agencies. Possible funding agencies will include local funders such as the National Health Fund, Culture Health Arts Sports and Education (CHASE) Fund and corporate foundations. Regional and international funding can be sought through PAHO/WHO, Inter-American Development Bank and the World Bank. It is hoped that with the recent focus on NCDs leading up to and following the UN High Level Meeting in September 2011 the capacity to attract the required funds will be significantly increased.

If the situation arises such that resources to adequately fund the programme are not realized the NCD Committee and the MOH NCD Unit would be required to settle on a limited number of core programmes and projects and focus on these as the main targets for NCD prevention and control.



Priority AREA #1 Risk Factor Reduction and Health Promotion

STRATEGIC OBJECTIVE 1: Reduce exposure to modifiable risk factors for non-communicable diseases and promotion of health throughout the lifecycle through the creation of health-promoting environments.

Specific Objectives:

- 1.1 To reduce the prevalence of current tobacco use in persons aged 15+ years and among adolescents 13-15 years old by 10% by 2018.
- 1.2 To reduce the harmful use of alcohol, in persons aged 15+ years by 3 % by 2018.
- 1.3 To reduce the age-standardized mean of the population intake of salt/sodium by 10% by 2018.
- 1.4 To increase the age-standardized prevalence of adult (aged 18+ years) population consuming \geq five total servings (400 grams) of fruit and vegetables per day by 100% by 2018.
- 1.5 To reduce proportion of persons engaging in insufficient physical activity by 5% by 2018.
- 1.6 To reduce the prevalence of obesity in adults aged 18+ years and adolescents by 5% by 2018.
- 1.7 To reduce the prevalence of hypertension in adults aged 18+ years by 5% by 2018.
- 1.8 To reduce the prevalence of diabetes mellitus in adults aged 18+ years by 5% by 2018.
- 1.9 To reduce the age-standardized prevalence of raised total cholesterol among persons aged 18+ years by 5% by 2018.
- 1.10To reduce the age-standardized mean proportion of total energy intake from saturated fatty acids in persons aged 18+ years
- 1.11 To increase knowledge and awareness of the priority NCDs and their risk factors to at least 80% from baseline by 2018.
- 1.12 To reduce violence and injuries through building self-esteem, resiliency and life skills by 2018.

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Accelerate the implementation of the World Health Organization Framework convention on tobacco control	 Work with the Minister of Health to ensure the passage of legislation for the full implementation of the FCTC and MPOWER Package for tobacco control Implement National Social marketing campaign to discourage tobacco smoking in keeping with Article 11 and 12. Provide smoking cessation support for persons wanting to quit smoking in keeping with Article 14 and National guidelines for the management of Nicotine Use disorders Primary care and hospital services to record smoking status of all clients and initiate referral systems to cessation services. Protect tobacco control policies from commercial and vested interests of the Tobacco industry in accordance with Article 5.3 Raise taxes and inflation-adjusted prices on all tobacco products. Implement comprehensive bans on tobacco advertising, promotion and sponsorship in keeping with Article 13. Implement strategies to prevent initiation of smoking among youth 13-15 years old Monitor Tobacco use in adolescent and adults Monitor and evaluate implementation of tobacco control polices. 	 Tobacco control regulation 2013 passed Number of smoke-free settings Number of persons accessing smoking cessation services % compliance with documentation of smoking status. Number of reports of non-compliance with Article 5.3 Number of tobacco products sold to 1000 cigarette equivalents or less per adult Age-standardized prevalence of current tobacco use among persons aged 15+ years Prevalence of current tobacco use among adolescents 	 10% relative reduction in current tobacco use in persons aged 15+ years and among adolescents 13 – 15 years old by 2018. 100% compliance with documentation of smoking status 	• By 2018	OU	MOH MOFP MIIC MOJ MNS

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Implement WHO Recommendation s for Reduction of Harmful Use of Alcohol	 Work with the Minister of Health to support the implementation of the WHO Recommendations for Reduction of Harmful Use of Alcohol as appropriate. Social marketing campaign to discourage harmful use of alcohol and raise public awareness, especially among young people, about alcohol-related health risks, including cancer. Strengthen capacity of health-care services to deliver prevention and treatment interventions for hazardous drinking and alcohol use disorders including screening and brief interventions at primary care setting. Ensure that specific cancer risks associated with alcohol are identified in policies and information by Government agencies and other key stakeholders. 	 Proportion of WHO recommendations implemented Improved access to prevention and treatment interventions for hazardous drinking and alcohol use disorder. % relative reduction in overall alcohol use 	 At least 80% of WHO Recommendati ons implemented 2% relative reduction in overall alcohol use, (including hazardous and harmful drinking) % coverage of prevention and treatment interventions for alcohol use disorder 	WHO recommenda tions implemented by 2018	• MOE • MYC • MIIC • MOT • Localgov NGOS • HFJ • DAJ • JCS Professional Association Private sector • JABA	MOHNCDAMOJMNS

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Promote Healthy diet by reducing salt intake and trans-fatty acids	 Measure salt intake on a sub-sample of persons from the national health survey in 2012 and 2017 Public education campaign to reduce salt used in cooking, adding salt at the table and consumption of high salt processed foods Reaffirmation by private sector of commitment made to the Port of Spain Declaration and Declaration of St. Ann Partner with food industry, restaurants, cook-shops and trade organizations to reduce the salt content of food prepared outside the home Develop and implement policies measures directed at food producers and processors to eliminate industrially produced trans-fatty acid from food and replace them with polyunsaturated fatty acids Decrease the level of saturated fatty acids in food and replace them with polyunsaturated fatty acids Reduce the content of free sugar in food and alcoholic beverages 	 % reduction in mean population intake of salt % reduction is use of trans-fats 	 10% reduction in mean population intake of salt To eliminate the use of artificial trans-fats in restaurants 	• By 2018	GOJ MFAFT MOE Localgov NGOS HFJ DAJ JCS Food Industry	• MOH • MOA • MIIC
Promote Healthy diet by increasing fruit and vegetable consumption.	 Work with Ministry of Agriculture to ensure adequate availability of fruits and vegetables Promote subsidies on fruit and vegetable production in order to ensure affordable prices Work with Food Industry to promote 	 Prevalence of adequate consumption of fruit and vegetable in 2012 and 2017 Proportion of population having at 	 100% increase prevalence of adequate consumption of fruit and vegetable 50% of 	• By 2018	GOJ MFAFT MOE Localgov NGOS HFJ	MOHMOAMIIC

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
	methods of vegetable preparation to make them more palatable / enjoyable	least 2 servings of fruit or vegetables in 2012 and 2017	population having at least two servings of fruit or vegetables		DAJ JCS Food Industry	
Promote Healthy diet by increasing access to healthy foods	 Strengthen breastfeeding programme Strengthening of healthy nutrition promoting environment in schools, workplaces, clinics and hospitals Work with food industry and restaurants to reduce portion sizes for food prepared outside the home Require that restaurants and fast food outlets supply nutrition information on foods served Establish a system of healthy food certification for packaged foods through Caribbean Food and Nutrition Institute Promote taxes and subsidies to improve the affordability of healthier food products and discourage the consumption of less healthy options. Promote the drinking of water Implement WHO set of recommendations on the marketing of foods and non-alcoholic beverages to children Implement food -labeling standards for all pre-packaged foods. 	• % increase in obesity levels	 reduce the prevalence of obesity in adults aged 18+ years and adolescents by 5% by 2018 100% of foods supplied by restaurants & fast foods with labels showing nutritional content of foods 	• By 2018	GOJ MFAFT MOE Localgov NGOS HFJ DAJ JCS Food Industry	• MOH • MOA • MIIC

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Promotion of physical activity	 Conduct National Knowledge Attitude Practice and Behaviour (KAPB) survey for physical activity. Adopt and implement national guidelines for physical activity Develop policy of physical education with physical activity in all grades of schools Development of a national policy that mandates physical education from Early Childhood to at least grade 11. Development of a curriculum for grade 10 and 11. Develop and implement social marketing campaign to increase physical activity levels and raise the awareness of the link between physical activity and cancer. Promote the building or improvement of parks, walking trails and other facilities to promote increased physical activity Promote physical activity in the workplace Implement exercise prescription programme into primary health care services and outpatient clinics, 	 Age-standardized prevalence of insufficiently active persons aged 18+ years (defines as less than 150 minutes of moderate-intensity activity per week, or equivalent) Prevalence of insufficiently physically active adolescents defined as less than 60 minutes of moderate to vigorous intensity activity daily 	5% relative reduction of the proportion of persons engaging in insufficient physical activity by 2018	Knowledge Attitude Practice and Behaviour (KAPB) survey for physical activity By 2014 Other activities by 2018	GOJ MFAFT MOE MISS Localgov NGOS HFJ DAJ JCS Private Sector JAAA	• MOH • MOS

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Reduce exposure to infections	 Promote safer sex practices and delaying the onset of sexual activity. Support Family Health Unit in initiatives to improve and maintain coverage for hepatitis B vaccination Advocate for the implementation of HPV vaccine for adolescent girls and boys. Support the Prevention of Blood-borne infections programme (POEBI) 	HPV vaccine introduced into National vaccine programme Hepatitis B vaccine coverage	 HPV vaccine introduced into National vaccine programme 100% Hepatitis B vaccination coverage 	• By 2015	GOJ Localgov NGOS HFJ DAJ JCS Professional Association Private Sector	• MOH • MOE
Prevent exposure to environmental risk factors	 Strengthen programmes to reduce exposure to indoor and outdoor pollutants, and known environmental carcinogens. Public educational campaign to increase awareness of the environmental risk factors for NCDs. 	Programme for the prevention of occupational diseases strengthened Increased awareness of the environmental risk factors for NCDs.	 Programme for the prevention of occupational diseases strengthened Increased awareness of the environment al risk factors for NCDs. 	• By 2016	GOJ MFAFT MISS MOA MLSS MOT Localgov NGOS HFJ DAJ JCS Private Sector	• MWH • MOH
Prevent exposure to occupational risk factors	 Work with the Ministry of Labour and Social Security to ensure the passage of the Occupational Health and Safety Act. Strengthen programme for the 	 Passage Occupational Health and Safety Act Programme for the prevention of 	 Passage Occupational Health and Safety Act Programme 	• By 2018	GOJ • MFAFT • MISS • MOA • MLSS	• MWH • MOH • MLSS

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
	 prevention of occupational diseases. Develop workplace wellness policy by adapting the WHO Healthy Workplace Model and based on ILO principles. 	occupational diseases strengthened. • Workplace Wellness policy developed	for the prevention of occupational diseases strengthened . • Workplace Wellness policy developed		MOT Localgov NGOs HFJ DAJ JCS Private Sector	
Create Supportive Environments for Violence and Injuries Prevention.	 Develop public education campaign to increase the awareness of the impact of violence and injuries on the society and the health services programmes Develop/strengthen mentorship programmes manage and prevent violence Implement programmes to address socio- economic issues of high risk communities to reduce conditions supportive of violence and injuries. Skills training and employment opportunities for youth in high risk communities increased. Work with Road Safety Council and other key stakeholders to develop and strengthen programmes to prevent Road Traffic Injuries. Develop/strengthen, community-based model of violence prevention developed and implemented Develop unintentional injuries 	Awareness of the impact of violence on the society and the health services increased through public education programmes Access of victims of violence and communities to community based support services increased Socio- economic issues of high risk communities addressed to reduce conditions supportive of violence Community-based model of violence prevention	Awareness of the impact of violence on the society and the health services increased through public education programmes Mentorship programme developed and implemented to manage and prevent violence Unintentional injuries prevention	• By 2018	GOJ MFAFT MISS MOH MYC MLSS MOT Localgov NGOS HFJ DAJ JCS Private Sector	• MNS • OPM • PIOJ

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Targeted interventions in special settings	Partner with media organizations and telecommunication companies in the development of a NCD Health Promotion and Communication	developed and implemented Mentorship programme developed and implemented to manage and prevent violence Skills training and employment opportunities for youth in high risk communities increased. Leadership and parenting skills improved Number of media organizations participating in NCD Health Promotion	programme developed. • ≥30 days of media broadcast on NCD control	• By 2018	GOJ • MOE • Localgov • MYC	• MOH
	Strategy with targeted messages for public education using print media, television, radio, social media and text messaging. • Partner with NGOs and Faith Based Organizations to promote healthy lifestyles and uptake of screening programmes • Promote healthy diets and physical activity in schools and the inclusion of healthy lifestyles and aspects of disease prevention and control in the school curriculum	programme • Proportion of NGOs with health agenda participating in NCD Health Promotion campaign • Proportion of schools designated health promoting school compliant	 (risk factors and treatment) 80% of NGOs with health agenda participating in national health promotion campaign >60% of schools designated health 		NGOS HFJ DAJ JCS FBOS Private Sector	

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
	Designating Schools as Health Promoting School Compliant if all stated targets are met		promoting school compliant			

Notes: MOH = Ministry of Health; RHA = Regional Health Authorities

Priority AREA #2: Comprehensive and integrated disease management for NCDs and injuries.

STRATEGIC OBJECTIVE 2: Strengthen and reorient health systems to address prevention and control of non-communicable diseases through people-centred primary health care and universal health coverage

- 2.1 To develop a comprehensive screening programme for NCDs and injuries in order to identify and treat persons with priority chronic diseases or risk factors by 2014.
- 2.2 To deliver high quality comprehensive treatment, care and support for priority NCDs based on national guidelines for the management of NCDs and their risk factors by 2018.
- 2.3 To increase by 25% the proportion of persons who are aware of their disease status with regards to hypertension, diabetes, depression, dyslipidemia and cervical cancer by 2018.
- 2.4 To increase by 25% the proportion on persons with hypertension, diabetes and dyslipidemia for whom the condition is controlled in keeping with recommended targets by 2018.
- 2.5 To achieve an age-appropriate screening rate of at least 80% for priority NCDs (diabetes, hypertension, dyslipidemia, and their risk factors (obesity, tobacco use, harmful use of alcohol, physical activity, depression) in keeping with national screening guidelines by 2018.
- 2.8 To develop individual chronic disease and injury self-management skills by 2018.
- 2.9 To strengthen the management of sickle cell disease in primary care, secondary and tertiary care levels by 2018.

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Develop/update guidelines for the management of priority NCDs and risk factors	 Establish guideline development task force of volunteers including public health specialist, epidemiologist and specialist for the specific conditions to develop guidelines in consultation with relevant stake holders Update existing national guidelines and develop new guidelines where none existed for the management of priority NCDs and risk factors including coronary heart disease, stroke, hypertension, diabetes, asthma, most common cancers (adult and paediatric), chronic obstructive pulmonary disease, gender-based violence and sexual assault. Disseminate guidelines to health sector (public and private). Publish guidelines on the MOH website and as a supplement in the West Indian Medical Journal (WIMJ) Conduct regular (at least yearly) training sessions on management of NCDs for health care workers (public and private) based on national guidelines Develop and implement palliative care policy. 	 Guideline development task force established Number of national guidelines completed and published Proportion of public sector health care workers trained in NCD management using guidelines Palliative Care policy established. 	 All guidelines completed and published 90% of public sector health care workers trained in use of the guidelines NCD treatment protocols in ≥ 50% of Primary Health Care facilities, Secondary Care and Tertiary Care facilities Palliative Care policy established. At least 25% of chronically ill patients achieving desired clinical treatment targets 	 All guidelines published by 2015 90% of health care workers trained by 2018 	OBJ MIIC NGOS HFJ DAJ JCS FBOS Private Health Sector Professional associations Academia	• MOH, RHA
Strengthen early detection programmes for NCDs and their risk factors	 Update existing and develop comprehensive screening policy and guidelines, where none existed, for NCDs or risk factors including: hypertension, diabetes, high 	 Screening guidelines developed and published Proportion of health care workers trained 	90% of health care workers trained in use of screening guidelines	 Screening guidelines to be published by 2014 90% of 	• MIIC • MOE NGOs	• MOH, RHA

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
	cholesterol, depression, cervical cancer, breast cancer, prostate cancer and colon cancer, genderbased violence and child abuse. Guidelines to be developed through the guideline development task force Train health care workers with regards to implementation of early detection programme.	in accordance with screening guidelines	At least 60% of chronically ill patients successfully diagnosed	health care workers trained by 2017	 HFJ DAJ JCS FBOs Private Health Sector Professional associations Academia 	
Promote individual chronic disease and injury self-management	 National public education campaign to promote age appropriate screening for NCDs and violence related injuries (e.g. gender-based violence and child abuse) consistent with the national NCD screening policy. Develop chronic disease and injury self-management programme. Establish programme to promote home glucose monitoring and blood pressure monitoring at home, pharmacies or health centres to improve diabetes and blood pressure control Assemble multidisciplinary team and NGO representatives to produce short patient/family education booklets and IEC materials with relevant information of individual chronic diseases Publish patient/family IEC materials on MOH and NGO websites 	 Proportion of persons in respective agegroups screened for specified NCDs and violence related injuries. Proportion of persons for hypertension, diabetes, high cholesterol, depression, and cervical cancer who are aware of their condition Proportion of persons with for hypertension, diabetes, high cholesterol, depression, who are on treatment for their condition Proportion of persons 	 80% of population in respective agegroups screened for NCDs or risk factors At least 50% of patients with NCDs with an action plan/care plan who at follow up achieved goals, followed plans At least 50% of persons with NCDs with updated passport that is carried to each 	 Public education programme by 2014 Training of health care workers by 2014 Glucose and blood pressure monitoring programmes by 2015 Patient /family education booklets and IEC materials and Chronic care passport by 2015. 	GOJ MIIC MOE NGOS HFJ DAJ JCS FBOS Private Health Sector Professional associations Academia	• MOH, RHA

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
	Promote adoption of personal targets and strategies for NCD treatment and control among persons diagnosed with NCDs Promote the use of the chronic disease passport for patients in both the public and private sectors Train lay chronic disease health promoters (Community Health Aides and non-health professionals).	with hypertension, diabetes or dyslipidemia whose condition is under control Patient/family IEC materials published and accessible. Proportion of persons with NCDs who have personal targets and strategies for the treatment and control of their condition Proportion of persons with NCDs with an updated chronic disease passport carried to each clinic visit. Proportion of persons with NCDs reporting using the chronic disease passport	clinic visit. At least 50% of persons with NCDs reporting using the chronic disease passport 525% of persons who are aware of their disease status with regards to hypertension, diabetes, depression, dyslipidemia and cervical cancer. 525% of persons with hypertension, diabetes and dyslipidemia for whom the condition is controlled in keeping with recommended targets Patient/family IEC materials published and accessible.			

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
Reorientation of services to support violence and injuries prevention	 Established hospital-based and health centre based (major facilities) injuries prevention programme Partner with the Ministries of National Security, Education, Social Security, Youth and Local Government, as well as civil society NGOs to promote non-violent approaches to dispute resolution, healthy family values, safe driving habits and use of the road-way, mediation between disputing communities. 	Victims and perpetrators of violence provided with counseling and supportive programme for violence prevention Hospital based and health centre (major facilities) based model of violence prevention developed and implemented	 Victims and perpetrators of violence provided with counseling and supportive programme for violence prevention Hospital based and health centre (major facilities) based model of violence prevention developed and implemented 	By 2018	GOJ MNS MOE NGOS HFJ DAJ JCS FBOS Private Health Sector Professional associations Academia	• MOH, RHA
Strengthen management of Sickle Cell Disease	 Scale up sickle cell neonatal programme to cover the entire island. Integrate sickle cell genetic counselling into adolescent health and Family Planning programmes. Implement the use of current sickle cell disease treatment guidelines in primary care clinics and emergency rooms Development of treatment guidelines for in-patient management of sickle cell disease and its complications Hold training seminars for health 	 Proportion of pregnant women and newborn screened for sickle cell. Sickle cell disease treatment guidelines available in primary care clinics and emergency rooms In-patient guidelines for sickle cell disease developed and published 	100% of pregnant women and newborn screened for sickle cell. 90% of health care workers trained in management of sickle cell disease	• By 2015	GOJ MOE NGOS HFJ DAJ JCS FBOS Private Health Sector Professional associations Academia	Sickle Cell Unit UWI MOH, RHA

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/stak eholders	Lead Agency or Institution Responsible
	care workers on the management of sickle cell disease	Proportion of Health care workers trained in management of sickle cell disease				

Notes: MOH = Ministry of Health; RHA = Regional Health Authorities

Priority AREA #3 Surveillance, Research, Monitoring and Evaluation

STRATEGIC OBJECTIVE 3: Strengthen national capacity for NCD surveillance high quality research for prevention and control of non-communicable diseases

- 3.1 To strengthen the Ministry of Health NCD Surveillance System, and link it with the National Health Information Systems and the Caribbean NCD Surveillance by 2018.
- 3.2 To establish a National NCD Registry comprising a National Cancer Registry, National Cardiovascular Disease Registry and Diabetes, Asthma registry to monitor disease incidence and outcomes by 2016.
- 3.3 To use surveillance data to inform policy, monitor and evaluate progress towards achieving targets in the plan 2014.
- 3.4 To identify priority areas and promote research in NCDs (including injuries and violence) in collaboration with key stakeholders in academia, governmental and international organizations, civil society and community groups by 2014.

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/Stak eholders	Lead Agency or Institution Responsible
Monitoring and evaluation of NCDs	 Develop comprehensive Monitoring and Evaluation plan to monitor progress in targets on plan. Update minimum data set for NCDs and injuries in keeping with Global, Regional and National priorities. Update legislation to make select chronic diseases reportable. Ensure the full integration of the surveillance system into the National Health Information System National data anonymized, deidentified and made available to Caribbean Regional NCD Surveillance System. Use Geographic Information System for surveillance of NCDs Standardize indicators collected on NCDs via major surveys. Monitor and evaluate quality of 	 Ministry of Health NCD Surveillance System strengthened. National NCD Surveillance system fully integrated into National Health Information System. Cancer, chronic kidney disease, heart attack, and stroke are reportable disease. 	 Ministry of Health NCD Surveillance System strengthened. National NCD Surveillance system fully integrated into National Health Information System. Cancer, chronic kidney disease, heart attack, and stroke are reportable disease 	• By 2018	Vital Statistics Commission PIOJ NGOs	• MOH, RHAS • STATIN

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/Stak eholders	Lead Agency or Institution Responsible
	 reports. Establish MOU with Ministry of National Security, Ministry of Transport and Works to provide injuries data and other key stakeholders. Report monthly to Jamaica Crime Observatory. 		At least 30% National data on peripheral artery disease and epilepsy collected			
Strengthen and maintain NCD registries.	 Establish and maintain National NCD registries to include National Cancer, Cardiovascular disease, Diabetes, Chronic kidney disease and Asthma registries in collaboration with the National Health Fund. Secure funding for establishment of registry Identify and train persons in designing and maintaining the cancer registry and cardiovascular disease registry Require compulsory reporting of confirmed or suspected cases of cancers, chronic kidney disease, heart attack, and stroke in both public and private sectors 	National NCD Registry established and adequately staffed Proportion of health facilities and practitioners reporting cases of cancer, heart attack and stroke	 >80% of health facilities and practitioners reporting cases >80% coverage of the island by registry 	• By 2018	Vital Statistics Commission PIOJ NGOS	• MOH, RHAS • NHF
Strengthening capacity and innovation	 Identify funding to support NCD surveillance, monitoring and evaluation capacity, Support the implementation of the NCD component of the National Health Information 	 Funding secured for NCD surveillance, monitoring and evaluation capacity, % Primary care facilities, curative 	 Funding secured for NCD surveillance, monitoring and evaluation 	• By 2018	PIOJ NHF NGOs • HFJ • DAJ	• MOH, RHAS • STATIN

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/Stak eholders	Lead Agency or Institution Responsible
	 Strategic Plan. Implement Chronic Disease Clinical Information System at curative clinics in Primary Care for patient management. Training key stakeholders in surveillance of NCDs with annual updates. Update infrastructure to support surveillance activities. Create links between health surveys and other national databases bases such as hospital records, the Registrar General Department (RDG)and the National Health Fund through the use of single unique identifier Record unique identifier on all health records and in national surveys and national databases (including RGD). 	clinics utilizing Clinical Information System to guide patient management. Number of Health Care Workers trained in surveillance of NCDs Infrastructure updated % of health facilities and health records using unique identifier	capacity, At least 50 % of Primary care facilities utilizing—Clinical Information System to guide patient management. At least 80% of surveillance team of NCDs. Infrastructure updated Unique identifier used in >95% of health facilities and health records NCD component of National Health Information System strategic plan implemented/		 JCS FBOs Private Health Sector Professional associations Academia 	
Promote research	 Research priority areas to be developed based on the Caribbean Health Research Council Research Agenda Health Research Agenda for the Caribbean and National Research Agenda. Partner with academic institutions 	 Number of research projects completed or in progress Number of research papers published Number of evidence based programmes 	 At least one research project per year At least two research papers 	By 2018	PIOJ NGOS HFJ DAJ JCS FBOS	MOH, RHAsSTATINAcademia

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/Stak eholders	Lead Agency or Institution Responsible
	 and other stakeholders in conducting research to support National Health Research Agenda Establish National Health Research Funding Agency (through National Health Fund and or other appropriate agencies) Establish a system to review research proposals under the National Research Funding Agency and assess whether proposals are fundable based to scientific quality and novelty Establish a National NCD research Register to track research in priority areas avoid duplication of projects Analyze data from medical records, surveys and mortality databases in order to identify trends in disease patterns and generate hypotheses for testing Design and implement research studies to test hypotheses in collaboration with academic researchers Publish findings in reports and in medical journals Use research findings for evidence based programme planning 	or policies implemented Research priority document available at MOH and published on MOH website NCD research register established Number of priority areas with active research programmes National Health Research Funding Agency established Research projects submitted for funding.	published per year Active research programmes in at least 50% of priority areas NCD research register established At least 25% of research projects assessed as fundable by reviewers		 Private Health Sector Professional associations 	
Dissemination and utilization of information for action	 Translate NCD and injuries surveillance, evaluation and research information into press releases, policy briefing documents, community education and advocacy 	 % Annual reports produced and disseminated. % of press releases, policy briefing 	100% press releases, policy briefing documents, community	By 2014	PIOJ NGOs HFJ DAJ	MOH, RHAsSTATINAcademia

Strategy	Activities	Indicators	Targets	Timelines	Other Sectors/Stak eholders	Lead Agency or Institution Responsible
	 materials, and publications. Analyze data to guide policy and planning and progress in meeting targets. Produce annual reports, and publish on Ministry of Health website. Contribute to reports for Global, Regional, National purposes on NCDs and their risk factors. 	documents, community education and advocacy produced using NCD and injuries surveillance/researc h/evaluation data.	education and advocacy produced using NCD and injuries surveillance/res earch/evaluatio n data.		 JCS FBOs Private Health Sector Professional associations 	
Annual NCD Review and Conference	Maintain Annual NCD Conference with progress reports from public and private health sector and non- health sector	 Annual NCD Conference held Number of conference attendees per year 	 Annual NCD conference held At least 100 conference attendees each year 	By 2013	All non- health GOJ, NGOs, FBOs, Private and Professional associations	MOH, RHAsSTATINAcademia

Priority AREA #4: Public Policy and Advocacy

STRATEGIC OBJECTIVE 4: Strengthen international cooperation and advocacy to raise the priority accorded to prevention and control of non-communicable diseases in the development agenda and in internationally agreed development goals.

STRATEGIC OBJECTIVE 5: Build health-promoting public policies through health in all policies

^{4.1} To raise the priority status of NCD within the Health Sector and non-health Sector by 2015.

- 4.2 To ensure the passing and implementation of legislation banning smoking in public places and other provisions of the WHO FCTC by 2014.
- 4.3 To develop policies to promote-physical activity and healthy diet.
- 4.4 To develop a NCD Health Promotion and Communications Strategy to guide public education programmes for NCD prevention and control
- 4.5 To review all relevant government policies to ensure consistency with NCD prevention and control measures in keeping with the concept of 'Health in All Policies'

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakeholder	Lead Agency or Institution Responsible
----------	------------	------------	---------	-----------	-----------------------------	--

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakeholder	Lead Agency or Institution Responsible
Raise the priority status of NCDs	 Highlight burden of NCDs in annual health and mortality reports Representation through Minister of Health to Cabinet with regards to burden of NCDs their social and economic impact Representation through Minister of Heath with regards to Jamaica's commitments through the Port of Spain declaration and the UN High Level Meeting Outcomes Document Periodic meetings with International Donor Agencies to highlight the burden of NCDs and progress in implementation of the Strategic Plan. Participate actively in CARPHA and PAHO/CARMEN initiatives to share lessons learned and identify successful practices that Jamaica can introduce 	Number of Public and Private Sector, Civil Society and Academia plans that include NCD NCD prevention and control included in national development plans % of Official Development funds for NCDs % CARPHA and PAHO/CARMEN initiatives attended	Public and Private Sector, Civil Society and Academia plans that include NCD NCD prevention and control included in national development plan 20% increase in Official Development funds for NCDs Participate in at least 50% of initiatives	• .By 2018	 .MFAFT Civil Society Academia Private Sector 	MOH, RHA
Passage of Tobacco Control Legislation.	Representation through Minister of Health to have Tobacco Control Legislation passed by Cabinet.	Tobacco Control legislation tabled and passed	Tobacco Control legislation tabled and passed by 2014	• 2014	GOJ MOE MYC MISS MTE MOA Localgov NGOs HFJ/JTC DAJ	MOHMOFPMIICMOJMNS

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakeholder	Lead Agency or Institution Responsible
Passage of policies / legislation to promote healthy eating	 Work with the food industry, Ministries of Agriculture and Trade in order to develop a policy document requiring food industry companies and importers of food products committing to eliminate trans-fats, reduce saturated fats and salt in foods prepared outside the home	 Food Industry Task Force established Legislation enacted National Nutrition and Food Security Policy approved. National Infant and Young Child feeding policy passed. National Food- based dietary guidelines implemented. Nutrition integrated into Food Handlers programme. 	 Food Industry Task Force established Legislation enacted National Nutrition and Food Security Policy approved. National Infant and Young Child feeding policy passed. National Food- based dietary guidelines implemented. Nutrition integrated into Food Handlers programme. 	Task Force established 2013 Draft legislation by 2014 Legislation enacted by 2016	Professional Association Private Sector GOJ MOE MYC MISS MTE MOT MFAFT Localgov NGOS HFJ/JTC DAJ JCS Professional Association Private Sector	• MOA • MOH
Policies to support Physical Activity for Health	 Work with Ministry of Sports to ensure Physical Activity for Health in National Sports policy. Support the passage of a National 	 Sports policy approved by Cabinet. 	Physical Activity of health included in Sports policy.	• By 2015	GOJ • MFAFT • MOE • MISS	• MOH • MOS

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakeholder	Lead Agency or Institution Responsible
	Sports Policy. • Work with Ministry of Education to make physical activity compulsory up to grade				 Localgov NGOs HFJ DAJ JCS Private Sector JAAA 	
Health in All Policies	 Establish policy review committee to research and review existing and new government policy documents relevant to NCDs Policy review Committee to be a sub-committee of the National NCD committee Policy review committee meets quarterly and submit annual reports to NCD committee 	 Number of relevant government policies identified Number of policies reviewed 	100% of relevant government policies reviewed and recommendati ons made on NCDs.	Activities throughout the strategic period	All government Ministries and Agencies	• MOH • MOJ

Notes: MOH = Ministry of Health; RHA = Regional Health Authorities; CMO = Chief Medical Officer

Priority AREA #5: Leadership, Governance and Capacity building

STRATEGIC OBJECTIVE 6: Strengthen national capacity, leadership, governance, mulitsectoral action and partnership to accelerate country response for prevention and control of non-communicable diseases.

- 5.1. To secure adequate funding to support the NCD programme through government subvention, national funding agencies and international donors by 2014.
- 5.2. To secure adequate staff at the ministry of health, regional health authorities and public health facilities to support the NCD programme by 2014.
- 5.3. To restructure health systems and human resource development in keeping with the burden of NCDs by 2018.
- 5.4. To strengthen the capacity of health care workers and non-health care workers to manage and deliver chronic care for NCDs in both the public and private sectors by 2014.
- 5.5. To improve laboratory and diagnostic services at national, regional and institutional level in order to provide adequate capacity for diagnosis and management of NCDs
- 5.6. To improve pharmacy services and ensure the provision of essential medicines for the treatment and prevention of NCDs at the primary, secondary and tertiary care levels
- 5.7. To establish a National NCD Commission with members appointed by the Minister of Health and approved by Cabinet
- 5.8. To maintain and staff multisectoral National NCD Commission/Taskforce.
- 5.9. To maintain annual National NCD review and conference

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakehol ders	Lead Agency or Institution Responsible
Increase budgetary allocation for NCD programme.	 Representation through the Permanent Secretary, through Minister of Health to Cabinet for allocation of special funds for NCD prevention and control programme Mobilize resources for the NCD programme in coordination with the Ministry of Finance and the Planning Institute of Jamaica. Submit grant applications to local, regional and international funding agencies to fund specific segments of the NCD programme 	 Approved budget in place Proportion of programmes in the strategic plan funded 	 >90% of proposed programme s funded Approved budget in place 	 By 2018 Government portion of NCD budget approved by March 2014 	MOF Donor agencies PIOJ	МОН
Strengthen Multisectoral Action	 Upgrade existing National NCD Committee to National Multisectoral High Level commission/taskforce on non- communicable diseases through the Minister of Health to Cabinet. Secure budgetary allocation for the National Multisectoral High Level commission on NCDs. Chairman and members of the NCD Commission appointed by Minister of Health/Prime Minister and approved by Cabinet NCD Commission meets at least bimonthly to evaluate progress in meeting targets etc. Establish secretariat and Offices for NCD Commission NCD Committee submits reports annually to Minister of Health 	 National Multisectoral High Level commission /taskforce on non- communicable established. Budgetary allocation secured. All Members of NCD Committee appointed Number of NCD Committee meeting held Number of reports/recom 	 National Multisector al High Level commission /taskforce on non- communica ble established. Budgetary allocation secured. Multi- sector NCD commission appointed and functional NCD 	• By 2014	All GOJ ministries and agencies Civil Society Private Sector Academia FBOs	МОН

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakehol ders	Lead Agency or Institution Responsible
	and Cabinet	mendations produced by NCD Committee • NCD Committee receives funded secretariat	Commissio n meets at least six times per year • Annual reports and recommen dations submitted by Commissio n			
Strengthen Institutional capacity and workforce	 Increase the number of staff assigned to the NCD programme Establish National NCD Unit with at least four full-time persons and two administrative assistant at MOH Two full time persons at each regional health authority plus with administrative assistant One full-time person in each health department Established post filled by government; new post filled by grants Develop Human Resource Plan for Health Sector Increase the number of family medicine specialist/general practitioners and specialist physicians for NCD management (internist and paediatrician; at least one in each health 	 Number of requested posts established and filled Established post filled by government New post filled by grant funding Human resource requirements established 	 100% of requested post established and filled At least two specialist physicians in each health department At least 80% of established human resource requirement filled 	Post to be filled by April 2014	MOF PIOJ Academia Professional Associations	• MOH, RHA

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakehol ders	Lead Agency or Institution Responsible
Reorientation of Health Care workers	 department and at least two in KSA Establish a system of promotion for primary care core staff in order to reduce the rapid turnover of primary care staff Provide scholarships for training as family medicine, public health or epidemiology as additional incentives to keep persons in primary care Review and establish human resource requirements for other positions including specialist nurses, dietitians, radiologist, clinical specialist, social workers, physical activity trainers etc. Train health care workers in chronic care for NCD using the Chronic Care Model with an emphasis on Primary Health Care. Train Health Sector in the prevention and control of priority NCDs and risk factors Include prevention and control of NCDs in the teaching curricula for medical, nursing and allied health personnel. Training of non-health sector in NCDs as applicable 	 Proportion of health care workers trained in chronic care model for NCD Number of Health Care workers and Non-Health care workers trained in the prevention and control of priority NCDs and risk factors. 	 >75% of core chronic care team in primary trained in chronic acre model Improved delivery of NCD programmes and services. 	• By 2018	MOE HEART Trust/NTA Professional Associations	MOH Academia

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakehol ders	Lead Agency or Institution Responsible
Building alliances	 Strengthen, establish were it does not exist and maintain partnerships to address implementation gaps in the NCD response. 	 Strategic Partnerships established. 	• Strategic Partnerships established.	• By 2018	PIOJ Academia Private Sector Civil Society	МОН
Upgrading of Health Care infrastructure	 To review and upgrade laboratory services at national and regional labs to ensure adequate capacity to process and report on laboratory investigations required for NCD diagnosis and management in keeping with the National Laboratory Strategic Plan. To review and upgrade diagnostic services at hospitals and health centres to ensure adequate capacity to perform investigations required for NCD diagnosis and management. 	Laboratory service review completed Number of laboratory services upgraded Proportion of regional labs upgraded Diagnostic services review completed Recommended improvements implemented	100% of National lab and all Regional laboratories being able to provide full range of services for NCD diagnosis and management 75% of regional labs upgraded and adequately staffed Full range of required diagnostic services available	• by 2018	• NHF • CHASE • MOF	• MOH
	Upgrade pharmacy services to ensure registered pharmacist in all type 3-5 health centres and ensure adequate supply of	 Proportion of stock out of 	 Pharmacy services upgraded and registered 			

Strategy	Activities	Indicators	Targets	Timelines	Other sector/stakehol ders	Lead Agency or Institution Responsible
	pharmaceuticals based on National VEN	drugs for NCD	pharmacist			
	list.	on VEN list	available at all			
		 Proportion of 	type 3-5			
		pharmacies	health centres			
		that have at	• 90% of			
		least 95%	pharmacies			
		of drugs on	have at least			
		VEN list	95% of drugs			
		available per	on VEN list			
		month	available per			
			month			

Notes: MOH = Ministry of Health; RHA = Regional Health Authorities; CMO = Chief Medical officer; KSA = Kingston and St.

Andrew

XI. LIST OF ABBREVIATIONS

BMI Body Mass Index

CAREC Caribbean Epidemiology Centre

CARICOM Caribbean Community

CCH Caribbean Corporation in Health

CHASE Fund Culture Health Arts Sports and Education Fund

CHRC Caribbean Health Research Council

CNCD Chronic Non-Communicable Disease

CNCDs Chronic Non-Communicable Diseases

COPD Chronic Obstructive Pulmonary Disease

CVD Cardiovascular Disease

CVDs Cardiovascular Diseases

DALYs Disability Adjusted Life Years

DRE Digital Rectal Examination

ECC Early Childhood Commission

FCTC Framework Convention on Tobacco Control

GDP Gross Domestic Product

HbS Haemoglobin S

HDL High Density Lipoprotein

HIV/AIDS Human Immunodeficiency Virus / Acquired Immune Deficiency Syndrome

HMSR Hospital Monthly Statistics Reports

J\$ Jamaican Dollars

JHLS Jamaica Health and Lifestyle Survey

JHLS-I Jamaica Health and Lifestyle Survey 2000-2001

JHLS-II Jamaica Health and Lifestyle Survey 2007-2008

KSA Kingston and St Andrew

MCSR Monthly Clinical Summary Reports

MDG Millennium Development Goals

MOH Ministry of Health

Monitor tobacco use, Protect people from tobacco smoke; Offer help to

persons wanting to quit; Warn people re dangers of tobacco; Enforce bans;

MPOWER Raise tobacco taxes and prices

NCD Non-communicable Disease

NCDs Non-communicable Diseases

NGO Non-governmental Organization

NGOs Non-governmental Organizations

NHF National Health Fund

PAHO Pan American Health Organization

RGD Registrar General Department

RHA Regional Health Authority

SCD Sickle Cell Disease

STATIN Statistical Institute of Jamaica

STD Sexually Transmitted Disease

STEPS STEPwise approach to surveillance (STEPS)

UN United Nations

US United States

USA Unites States of America

WHO World Health Organization

WIMJ West Indian medical Journal

XII. ACKNOWLEDGEMENTS AND CONTRIBUTORS

Acknowledgements

The Ministry of Health wishes to thank participants in the various regional stakeholder consultations, for their participation and suggestions with regards to Jamaica's NCD response. Thanks also to persons who gave individual interviews and those who participated in site visits as the strategic plan was being developed.

Special thanks to Mrs. Pauline Gordon who facilitated communications and note taking in the several meetings of the writing group.

This project was funded through a grant from the Inter-American Development Bank for the Caribbean Regional Non-Communicable Disease Surveillance System Project, administered by the University of the West Indies, St. Augustine.

Principal Contributors:

Dr. Eva Lewis-Fuller – Chief Medical officer, Ministry of Health, Jamaica

Dr. Sonia Copeland - Director Disease Prevention and Control, Ministry of Health, Jamaica

Dr. Tamu Davidson-Sadler – Acting Director Chronic Diseases and Injuries Prevention Unit/Medical Epidemiologist Chronic Diseases & Injuries Prevention /NCD Focal point, Ministry of Health, Jamaica

Dr. Trevor Ferguson – Principal Consultant in preparing document

Dr. Michael Coombs – Acting Chief Medical Officer, Ministry of Health, Jamaica

Dr. Kevin Harvey – Director Health Promotion and Protection Branch, Ministry of Health

Other Contributors

The following persons participated in the National Strategic Plan Consultation:

Name	Organization	Post
Deborah Chen	Heart Foundation of Jamaica	Executive Director
Lurline Less	Diabetes Association of Jamaica	Executive Director
Adrian Booth	South East Regional Health Authority	Programme Development Officer
Deon Bent	Ministry of Health	Manager, Dietetics
Sharmaine Edwards	Ministry of Health	Director, Nutrition
Knox Hagley	Heart Foundation of Jamaica	Chairman
Maureen Irons-Morgan	Ministry of Health	Director, Mental Health
Orville Morgan	Victoria Jubilee Hospital	Consultant
Johann Campbell	Microlabs Ltd	Director
Kam Mung	PAHO/WHO	Disease Prevention & Control Advisor
Debbie Esty	PAHO/WHO	Secretary
Euette Mundy-Parkes	Ministry of Health	Programme Development Officer
Adedamola Soyibo	University of the West Indies	Consultant/Lecturer
Sannia Sutherland	Ministry of Health	Director (Acting) HIV Prevention
Vitillius Holder	Southern Regional Health Authority	Medical Epidemiologist
Deirdre Salmon	Ministry of Industry, Investment & Commerce	Director, Science and Technology
Novellette Robinson	Nurses Association of Jamaica	Ass. Treasurer
Richard Wilson	Annatto Bay Hospital	Internist
Karen Phillips	Kingston Public Hospital	Consultant Physician
Dayton Campbell	Jamaica Medical Doctors Association	President
Charmaine Plummer	Ministry of Health	Senior Health Education Officer
Joi Chambers	Ministry of Health	Adolescent Health Coordinator
Michele Douglas-Shaw	Ministry of Health	Director, Pharmacy Services
Barbara McGaw	Heart Foundation of Jamaica	Project Manager, Tobacco Control
Tamu Davidson-Sadler	Ministry of Health	Medical Epidemiologist
Everton Kidd	PAHO/WHO	System Administrator
Clifton Smith	PAHO/WHO	Driver
Michael Tucker	National Council on Drug Abuse	Executive Director
Jaqueline Bennett	Jamaica Council of Persons with Disabilities	Social Worker
Gloria Goffe	Combined Association of Jamaica	Executive Director
Everard Barton	University of the West Indies, Dept of Medicine	
Tazhmoye Crawford	Ministry of Health	Corporate Planner
Trevor Ferguson	Tropical Medicine Research Institute, UWI	Lecturer (Epidemiologist)

Name	Organization	Post
Irving McKenzie	Ministry of Health	Director, Dentistry
Mickelle Powell	Carimed Ltd	Sales Manager
Jaqueline Patterson	Port Maria Hospital	Medical Officer
Naydene Williams	Kingston Public Hospital	Consultant Physician
Iona White-Lawson	Jamaica Council of Churches	Member
Nicole Dawkins	St Ann's Bay Hospital	Senior Medical Officer
Heather Campbell	Carimed Ltd	Sales Marketing Manager
Orlando Hennie	PAHO/Intern	Public Health Inspector
Deanne Keating-	Tourism Product Development	Director, Product Quality
Campbell		
Nellian Hutton-Rose	Ministry of Health	Intern
Myo Kyaw Oo	Bellevue Hospital	Senior Medical Officer
Andrea Willis	Caledonia Medical Ltd.	Medical Technologist
Curtis Yeates	CRH	Consultant
Natricia Levy-	Ministry of Health	Director (Acting), Epi Research
McFarlane		
Colette Myrie	TMRI	Research Fellow
Michele Roofe	Ministry of Health	National Epidemiologist (Acting)
Marva Peck	Ministry of Health	Monitoring and Compliance Officer
Jannett Lym	H.D. Hopwood	Marketing Manager
Rayaad Khan	Central Medical Lab	Technical Manager
Rahanah Khan-Francis	Ministry of Health	PDO, Injuries
Devon Anderson	Ministry of Health	Attendant
Owen Bernard	Council of Voluntary Social Services	Chairman
Winsome Wilkins	Council of Voluntary Social Services	Chief Executive Officer
Walter James	Planning Institute Of Jamaica	Health Economist
Hugh Lawson	National Health Fund	Chief Executive Officer
Rosemarie Lee	National Health Fund	Public Information Manager
Anne Logan	National Health Fund	Individual Benefit Manager
Marina Young	Rural Agriculture Development Agency	Senior Plant Health Specialist
Hugo Prado-Monje	PAHO/WHO	Rep. Acting
Takese Foga	Ministry of Health	Director, Health Promotion and
		Education
Rowena Palmer	Ministry of Health	Communications Focal Point
Eva Lewis-Fuller	Ministry of Health	Chief Medical Officer, Acting

References

- (1) Mathers CD, Lopez AD, Murray CJL. The Burden of Disease and Mortality by Condition: Data, Methods, and Results for 2001. In: Lopez AD, Mathers CD, Ezzati M, Jamison DT, Murray CJL, editors. Global Burden of Disease and Risk Factors. Washington (DC): World Bank; 2006.
- (2) World Health Organization. Global Status Report on Noncommunicable Diseases 2010. World Health Organization Website 2011 [cited 2011 Jun 13]; Available from: URL: http://whqlibdoc.who.int/publications/2011/9789240686458_eng.pdf
- (3) World Health Organization. Cardiovascular Diseases (CVDs) Fact Sheet No 317. World Health Organization Website 2011 [cited 2011 Feb 5]; Available from: URL: http://www.who.int/mediacentre/factsheets/fs317/en/index.html
- (4) Thun MJ, DeLancey JO, Center MM, Jemal A, Ward EM. The global burden of cancer: priorities for prevention. Carcinogenesis 2010 Jan;31(1):100-10.
- (5) World Health Organization. Cancer Facts Sheet N°297. World Health Organization Website 2011 [cited 2011 Jun 15]; Available from: URL: http://www.who.int/mediacentre/factsheets/fs297/en/index.html#
- (6) World Health Organization. Preventing Chronic Disease A Vital Investment. World Health Organization Website 2011 [cited 2011 Jun 29]; Available from: URL: http://www.who.int/chp/chronic_disease_report/full_report.pdf
- (7) Strong K, Mathers C, Leeder S, Beaglehole R. Preventing chronic diseases: how many lives can we save? Lancet 2005 Oct 29;366(9496):1578-82.
- (8) World Health Organization Regional Offices for South-East Asia and the Western Pacific. Burden of Disease. Health in Asia and the Pacific. World Health Organization Regional Offices for South-East Asia and the Western Pacific; 2008. p. 177-94.
- (9) World Health Organization. Prevention and control of noncommunicable diseases. World Health Organization Website 2000 [cited 2011 Nov 7]; Available from: URL: http://www.who.int/ncd/mip2000/documents/wha_53_17_en.pdf

- (10) World Health Organization. Global Strategy for the Prevention and Control of Noncommunicable Diseases. World Health Organization Website 2000 [cited 2011 Nov 7]; Available from: URL: http://apps.who.int/gb/archive/pdf_files/WHA53/ea14.pdf
- (11) Declaration of Port of Spain: Uniting to Stop the Epidemic of Chronic NCDs. Caribbean Community (CARICOM) Website 2007 [cited 2009 Mar 25]; Available from: URL: http://www.caricom.org/jsp/communications/meetings-statements/declaration-port of-spain-chronic_ncds.jsp
- (12) World Health Organization. WHO Framework Convention on Tobacco Control. World Health Organization Website 2003 [cited 2011 Jun 11]; Available from: URL: http://www.who.int/tobacco/framework/WHO_FCTC_english.pdf
- (13) World Health Organization. Global Strategy on Diet, Physical Activity and Health. World Health Organization Website 2004 [cited 2011 Jun 11]; Available from: URL: http://www.who.int/dietphysicalactivity/strategy/eb11344/strategy_english_web.pdf
- (14) World Health Organization. 2008-2013 Action Plan for Global Strategy for the Prevention and Control Noncommunicable Diseases. World Health Organization Website 2008 [cited 2011 Jun 15]; Available from: URL: http://www.who.int/nmh/Actionplan-PC-NCD-2008.pdf
- (15) World Health Organization. The UN tackles noncommunicable diseases. World Health Organization Website 2010Available from: URL:

 http://www.who.int/mediacentre/news/notes/2010/noncommunicable_diseases_20100514/en/index.html
- (16) United Nations. Political Declaration of the High-level Meeting of the General Assembly on the Prevention and Control of Non-communicable Diseases. United Nations Website 2011 [cited 2011 Nov 7]; Available from: URL: http://www.un.org/ga/search/view_doc.asp?symbol=A/66/L.1
- (17) Caribbean Regional Epidemilogy Centre. LEADING CAUSES OF DEATH AND MORTALITY RATES (COUNTS AND RATES) IN CARIBBEAN EPIDEMIOLOGY CENTRE MEMBER COUNTRIES (CMCS) 1985 1990 1995 2000. CAREC Website 2005 [cited 2011 Jun 12]; Available from: URL: http://carec.net/pdf/Mortality_Final_LR%20_%20061205.pdf
- (18) Ferguson T, Tulloch-Reid M. Cardiovascular Disease Risk Factors in Blacks Living in the Caribbean. Curr Cardio Risk Rep 2010;4:76-82.
- (19) Pan American Health Organization. Health Situation in the Americas. Basic Indicators. Pan American Health Organization Website 2008 [cited 2011 Jul 2]; Available from: URL: http://new.paho.org/hq/dmdocuments/2009/BI_2008_ENG.pdf
- (20) Pan American Health Organization. Health Situation in the Americas. Basic Indicators. Pan American Health Organization Website 2009 [cited 2011 Jul 2]; Available from: URL: http://new.paho.org/hq/dmdocuments/2009/BI_ENG_2009.pdf

- (21) Pan American Health Organization, Caribbean Community Secretariat. Stategic Plan of Action for the Prevention and Control of Chronic Non-Communicable Diseases for Countries of the Caribbean Community (CARICOM) 2011-2015. Caribbean Community (CARICOM) Website 2011 [cited 2011 Jun 29]; Available from: URL:

 http://www.caricom.org/jsp/community_organs/health/chronic_non_communicable_diseases/ncds_plan_of_action_2011_2015.pdf
- (22) Alleyne G, Stuckler D, Alwan A. The hope and the promise of the UN Resolution on non-communicable diseases. Globalization and Health 2010;6(1):15.
- (23) Kirton J, Guebert J, Samuels TA. Controlling NCDs through Summitry: The CARICOM Case. Global Health Diplomacy Programme (University of Toronto) Website 2011Available from: URL: http://www.ghdp.utoronto.ca/pubs/caricom-case-study.pdf
- (24) Ferguson TS, Tulloch-Reid MK, Cunningham-Myrie CA, Davidson-Sadler T, Copeland S, Wilks RJ. Chronic Disease in the Caribbean: Strategies to Respond to the Public health Challenge in the Region. What Can we Learn from Jamaica's Expereince? West Indian Med J 2011;60(4):397-411.
- (25) McKenna M, Collins J. Current Issues ans Challenges in Chronic Disease Control. In: Remington PL, Brownson RC, Wegner MV, editors. Chronic Disease Epidemiology and Control. Third ed. Washington DC: American Public Health Association; 2010. p. 1-26.
- (26) Pan American Health Organization. Regional Strategy and Plan of Action on an Integrated Approach to the Prevention and Control of Chronic Diseases. PAHO website 2011 [cited 2011 Oct 11]; Available from: URL: http://www.paho.org/english/ad/dpc/nc/reg-strat-cncds.pdf
- (27) Figueroa JP. Health trends in Jamaica. Significant progress and a vision for the 21st century. West Indian Med J 2001 Sep;50 Suppl 4:15-22.
- (28) Sargeant LA, Wilks RJ, Forrester TE. Chronic diseases--facing a public health challenge. West Indian Med J 2001 Sep;50 Suppl 4:27-31.
- (29) Wilks R, Bennett F, Forrester T, McFarlane-Anderson N. Chronic diseases: the new epidemic. West Indian Med J 1998 Dec;47 Suppl 4:40-4.
- (30) Ferguson TS, Younger NO, Tulloch-Reid MK, Lawrence Wright MB, Ward EM, Ashley DE, et al. Prevalence of prehypertension and its relationship to risk factors for cardiovascular disease in Jamaica: analysis from a cross-sectional survey. BMC Cardiovasc Disord 2008 Aug 28;8(1):20.
- (31) Ferguson TS, Younger NO, Morgan ND, Tulloch-Reid MK, McFarlane SR, Francis DK, et al. Self-reported prevalence of heart attacks and strokes in Jamaica: a cross-sectional study. The Jamaica Health and Lifestyle Survey 2007-2008. Research Reports in Clinical Cardiology 2010;1:23-31.

- (32) Ferguson TS, Younger N, Tulloch-Reid MK, Forrester TE, Cooper RS, Van den BJ, et al. Prevalence of the metabolic syndrome in Jamaican adults and its relationship to income and education levels. West Indian Med J 2010 Jun;59(3):265-73.
- (33) Ferguson TS, Tulloch-Reid MK, Wilks RJ. The epidemiology of diabetes mellitus in Jamaica and the Caribbean: a historical review. West Indian Med J 2010 Jun;59(3):259-64.
- (34) Wilks R, Rotimi C, Bennett F, McFarlane-Anderson N, Kaufman JS, Anderson SG, et al. Diabetes in the Caribbean: results of a population survey from Spanish Town, Jamaica. Diabet Med 1999 Oct;16(10):875-83.
- (35) Ferguson TS, Francis DK, Tulloch-Reid MK, Younger NO, Mullings J, Wilks RJ. An Update on the Burden of Cardiovascular Disease Risk Factors in Jamaica: Findings from the Jamaica Health and Lifestyle Survey 2007-2008. West Indian Med J 2011;60(4):422-8.
- (36) Ferguson TS, Tulloch-Reid MK, Younger NO, Boyne MS, Wright-Pascoe RA, Elliott VE, et al. Cardiovascular disease among diabetic in-patients at a tertiary hospital in Jamaica. Diabetes and Vascular Disease Research 2010 Jul 1;7(3):241-2.
- (37) Ferguson TS, Tulloch-Reid MK, Younger NO, Wright-Pascoe RA, Boyne MS, McFarlane SR, et al. Cardiovascular Disease among patients attending a specialist diabetes clinic in Jamaica. Research Reports in Clinical Cardiology 2011;2:41-50.
- (38) Ragoobirsingh D, Lewis-Fuller E, Morrison EY. The Jamaican Diabetes Survey. A protocol for the Caribbean. Diabetes Care 1995 Sep;18(9):1277-9.
- (39) Ragoobirsingh D, McGrowder D, Morrison EY, Johnson P, Lewis-Fuller E, Fray J. The Jamaican hypertension prevalence study. J Natl Med Assoc 2002 Jul;94(7):561-5.
- (40) Ragoobirsingh D, Morrison EY, Johnson P, Lewis-Fuller E. Obesity in the Caribbean: the Jamaican experience. Diabetes Obes Metab 2004 Jan;6(1):23-7.
- (41) The Statistical Institute of Jamaica. Demographic Statistics 2010. The Statistical Institute of Jamaica; 2011.
- (42) Ferguson TS, Younger NO, Tulloch-Reid MK, Lawrence Wright MB, Forrester T, Cooper R, et al. Progression from Prehypertension to Hypertension in a Jamaican Cohort: Incident Hypertension and its Predictors. West Indian Med J. In press 2010.
- (43) Lewington S, Clarke R, Qizilbash N, Peto R, Collins R. Age-specific relevance of usual blood pressure to vascular mortality: a meta-analysis of individual data for one million adults in 61 prospective studies. Lancet 2002 Dec 14;360(9349):1903-13.
- (44) World Health Organization. Noncommunicable Diseases Country Profiles 2011. World Health Organization Website 2011Available from: URL: http://www.who.int/nmh/publications/ncd_profiles_report.pdf

- (45) Abdulkadri A, Cunningham-Myrie C, Forrester T. Economic Burden of Diabetes and Hypertension in CARICOM States. Social and Economic Studies 2010.
- (46) Gibson TN, Hanchard B, Waugh N, McNaughton D. Age-specific incidence of cancer in Kingston and St. Andrew, Jamaica, 2003-2007. West Indian Med J 2010 Oct;59(5):456-64.
- (47) Gibson TN, Blake G, Hanchard B, Waugh N, McNaughton D. Age-specific incidence of cancer in Kingston and St Andrew, Jamaica, 1998-2002. West Indian Med J 2008 Mar;57(2):81-9.
- (48) Chou R, Croswell JM, Dana T, Bougatsos C, Blazina I, Fu R, et al. Screening for Prostate Cancer: A Review of the Evidence for the U.S. Preventive Services Task Force. Annals of Internal Medicine 2011 Oct 7.
- (49) Wilks R, Younger N, Tulloch-Reid M, McFarlane S, Francis D. Jamaica Health and Lifestyle Survey 2007-8 Technical Report. University of the West Indies website 2008Available from: URL: http://www.mona.uwi.edu/reports/health/JHLSII_final_may09.pdf
- (50) Kahwa E, Younger NO, Waldron N, Wint Y, Knight-Madden J, Bailey K, et al. The Jamaica Asthma and Allergies national Prevalence Study. The UWI School of Nursing, Mona. Faculty of Medical Sciences. The University of the West Indies; 2011.
- (51) Ferguson TS, Tulloch-Reid MK, Younger NO, Knight-Madden JM, Samms-Vaughan M, Ashley D, et al. Prevalence of the metabolic syndrome and its components in relation to socioeconomic status among Jamaican young adults: a cross-sectional study. BMC Public Health 2010 Jun 3;10(1):307.
- (52) Epping-Jordan JE, Galea G, Tukuitonga C, Beaglehole R. Preventing chronic diseases: taking stepwise action. Lancet 2005 Nov 5;366(9497):1667-71.
- (53) Francis DK, Van den Broeck J, Younger N, McFarlane S, Rudder K, Gordon-Strachan G, et al. Fast-food and sweetened beverage consumption: association with overweight and high waist circumference in adolescents. Public Health Nutrition 2009;12(08):1106-14.
- (54) Ferguson TS, Tulloch-Reid MK, Younger NO, Knight-Madden JM, Samms-Vaughan M, Ashley D, et al. Abstract 10135: Fast Food Consumption Significantly Increases Risk of Hypercholesterolemia Among Afro-Caribbean Youth in Jamaica. Circulation 2011;124(21 Supplement):A10135.
- (55) World Health Organization. Social Determinats of Health: Key Concepts. World Health Organization Website 2011 [cited 2011 Nov 20]; Available from: URL: http://www.who.int/social_determinants/final_report/key_concepts_en.pdf
- (56) ADLER NE, OSTROVE JM. Socioeconomic Status and Health: What We Know and What We Don't. Annals of the New York Academy of Sciences 1999;896(1):3-15.
- (57) Kaplan GA, Keil JE. Socioeconomic factors and cardiovascular disease: a review of the literature. Circulation 1993 Oct;88(4 Pt 1):1973-98.

- (58) Mendez MA, Cooper R, Wilks R, Luke A, Forrester T. Income, education, and blood pressure in adults in Jamaica, a middle-income developing country. Int J Epidemiol 2003 Jun;32(3):400-8.
- (59) Mendez MA, Cooper RS, Luke A, Wilks R, Bennett F, Forrester T. Higher income is more strongly associated with obesity than with obesity-related metabolic disorders in Jamaican adults. Int J Obes Relat Metab Disord 2004 Apr;28(4):543-50.
- (60) The World Bank. NON-COMMUNICABLE DISEASES IN JAMAICA: MOVING FROM PRESCRIPTION TO PREVENTION. World Bank Website 2011 [cited 2012 Jan 21]; Available from: URL: http://siteresources.worldbank.org/LACEXT/Resources/informenoncomunicable.pdf
- (61) World Health Organization. Traditional Medicine Fact Sheet No. 134. World Health Organization Website 2008Available from: URL: http://www.who.int/mediacentre/factsheets/fs134/en/#
- (62) Delgoda R, Younger N, Barrett C, Braithwaite J, Davis D. The prevalence of herbs use in conjunction with conventional medicines in Jamaica. Complement Ther Med 2010 Feb;18(1):13-20.
- (63) Picking D, Younger N, Mitchell S, Delgoda R. The prevalence of herbal medicine home use and concomitant use with pharmaceutical medicines in Jamaica. J Ethnopharmacol 2011 Sep 1;137(1):305-11.
- (64) Chambers S, Raine R, Rahman A, Hagley K, De CK, Isenberg D. Factors influencing adherence to medications in a group of patients with systemic lupus erythematosus in Jamaica. Lupus 2008 Aug;17(8):761-9.
- (65) Serjeant GR, Serjeant BE, Forbes M, Hayes RJ, Higgs DR, Lehmann H. Haemoglobin gene frequencies in the Jamaican population: a study in 100,000 newborns. British Journal of Haematology 1986;64(2):253-62.
- (66) King L, Fraser R, Forbes M, Grindley M, Ali S, Reid M. Newborn sickle cell disease screening: the Jamaican experience (1995 2006). Journal of Medical Screening 2007 Sep 1;14(3):117-22.
- (67) Wierenga KJ, Hambleton IR, Lewis NA. Survival estimates for patients with homozygous sickle-cell disease in Jamaica: a clinic-based population study. Lancet 2001 Mar 3;357(9257):680-3.
- (68) King L, Moosang M, Miller M, Reid M. Prevalence and predictors of microalbuminuria in Jamaican children with sickle cell disease. Arch Dis Child 2011 Dec;96(12):1135-9.
- (69) Asnani MR, Fraser RA, Reid ME. Higher rates of hemolysis are not associated with albuminuria in Jamaicans with sickle cell disease. PLoS One 2011;6(4):e18863.

- (70) Knight-Madden JM, Forrester TS, Lewis NA, Greenough A. Asthma in children with sickle cell disease and its association with acute chest syndrome. Thorax 2005 Mar;60(3):206-10.
- (71) Lemard G, Hemenway D. Violence in Jamaica: an analysis of homicides 1998-2002. Inj Prev 2006 Feb;12(1):15-8.
- (72) Ward E, McCartney T, Brown DW, Grant A, Butchart A, Taylor M, et al. Results of an exercise to estimate the costs of interpersonal violence in Jamaica. West Indian Med J 2009 Nov;58(5):446-51.
- (73) Plummer JM, Brown H, Jones K, Fearon-Boothe D, Meeks-Aitken N, McDonald AH. Trauma: the burden of a preventable problem. West Indian Med J 2010 Jan;59(1):26-8.
- (74) Prevention Institute. Fact Sheet: Violence and Chronic Illnesses. Prevention Institute Website 2011Available from: URL: http://www.preventioninstitute.org/component/jlibrary/article/id-301/127.html
- (75) World Health Organization. Injuries and Violence The Facts. World Health Organization Website 2010 [cited 2012 Jan 21]; Available from: URL: http://whqlibdoc.who.int/publications/2010/9789241599375_eng.pdf
- (76) McDavid HA, Cowell N, McDonald A. Is criminal violence a non-communicable disease? Exploring the epidemiology of violence in Jamaica. West Indian Med J 2011 Jul;60(4):478-82.
- (77) Caribbean Community Secretariat. Caribbean Cooperation in Health Phase III (CCH III) Regional Health Framework 2010-2015. Caribbean Community (CARICOM) Website 2011Available from: URL: http://www.caricom.org/jsp/community_organs/health/cch_iii_summary.pdf
- (78) Ministry of Health (Jamaica). National Policy for the Promotion of Healthy Lifestyles in Jamaica. 2004.
- (79) Planning Institute of Jamaica. Vision 2030 Jamaica: National Development Plan. PIOJ Vision 2030 Website 2009 [cited 2011 Nov 25]; Available from: URL: http://www.vision2030.gov.jm/NationalDevelopmentPlan/tabid/73/Default.aspx
- (80) Bodenheimer T, Wagner EH, Grumbach K. Improving primary care for patients with chronic illness. JAMA 2002 Oct 9;288(14):1775-9.
- (81) Wagner EH, Glasgow RE, Davis C, Bonomi AE, Provost L, McCulloch D, et al. Quality improvement in chronic illness care: a collaborative approach. Jt Comm J Qual Improv 2001 Feb;27(2):63-80.
- (82) Ali Khan Khuwaja, Saleem Khawaja, Komal Motwani, et al **Preventable Lifestyle Risk Factors for Non-Communicable Diseases in the Pakistan Adolescents Schools Study 1**(PASS-1) J Prev Med Public Health. 2011 September; 44(5): 210–217.

XIII. APPENDICES

Appendix 1: FIGURES

Appendix 2: DECLARATION OF PORT-OF -SPAIN: UNITING TO STOP THE

EPIDEMIC OF CHRONIC NCDs

Appendix 3: DECLARATION OF ST. ANN Implementing Agriculture and Food

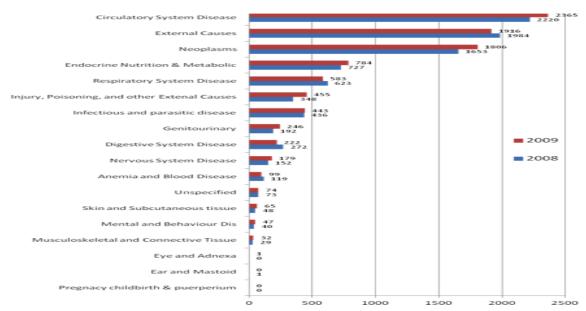
Policies to prevent Obesity and Non-Communicable Diseases (NCDs) in

the Caribbean Community

Appendix 4: UN High Level Meeting Political Declaration

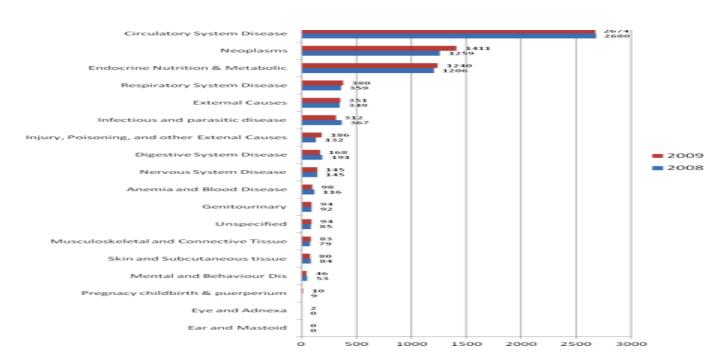
APPENDIX 1: FIGURES

Figure 7A Leading causes of death by disease category for men 5-100 years in 2008 and 2009



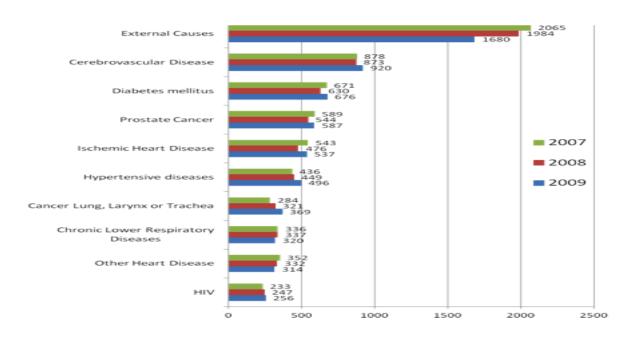
Source: Demographic Statistics 2010. Statistical Institute of Jamaica

Figure 7B Leading causes of death by disease category for women 5-100 years in 2008 and 2009



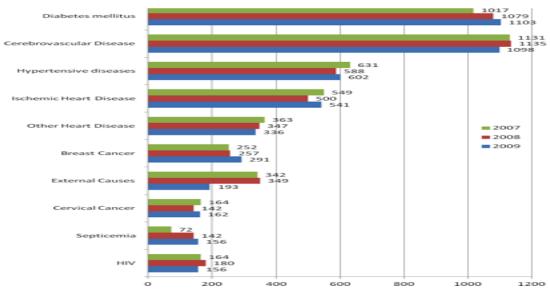
Source: Demographic Statistics 2010. Statistical Institute of Jamaica

Figure 7C: Leading causes of death by disease condition for men 5-100 years in 2007-2009



Source: Demographic Statistics 2010. Statistical Institute of Jamaica

Figure 7D: Leading causes of death by disease condition for women 5-100 years in 2007-2009



Source: Demographic Statistics 2010. Statistical Institute of Jamaica

APPENDIX 2: DECLARATION OF PORT-OF -SPAIN: UNITING TO STOP THE EPIDEMIC OF CHRONIC NCDS

We, the Heads of Government of the Caribbean Community (CARICOM), meeting at the Crowne Plaza Hotel, Port-of-Spain, Trinidad and Tobago on 15 September 2007 on the occasion of a special Regional Summit on Chronic Non-Communicable Diseases (NCDs);

Conscious of the collective actions which have in the past fuelled regional integration, the goal of which is to enhance the well-being of the citizens of our countries;

Recalling the Nassau Declaration (2001), that "the health of the Region is the wealth of Region", which underscored the importance of health to development;

Inspired by the successes of our joint and several efforts that resulted in the Caribbean being the first Region in the world to eradicate poliomyelitis and measles;

Affirming the main recommendations of the Caribbean Commission on Health and Development which included strategies to prevent and control heart disease, stroke, diabetes, hypertension, obesity and cancer in the Region by addressing their causal risk factors of unhealthy diets, physical inactivity, tobacco use and alcohol abuse and strengthening our health services;

Impelled by a determination to reduce the suffering and burdens caused by NCDs on the citizens of our Region which is the one worst affected in the Americas;

Fully convinced that the burdens of NCDs can be reduced by comprehensive and integrated preventive and control strategies at the individual, family, community, national and regional levels and through collaborative programmes, partnerships and policies supported by governments, private sectors, NGOs and our other social, regional and international partners;

Declare -

- 1. Our full support for the initiatives and mechanisms aimed at strengthening regional health institutions, to provide critical leadership required for implementing our agreed strategies for the reduction of the burden of Chronic, Non-Communicable Diseases as a central priority of the Caribbean Cooperation in Health Initiative Phase III (CCH III), being coordinated by the CARICOM Secretariat, with able support from the Pan American Health Organisation/World Health Organisation (PAHO/WHO) and other relevant partners;
- 2. That we strongly encourage the establishment of National Commissions on NCDs or analogous bodies to plan and coordinate the comprehensive prevention and control of chronic NCDs;
- 3. Our commitment to pursue immediately a legislative agenda for passage of the legal provisions related to the International Framework Convention on Tobacco Control; urge its immediate ratification in all States which have not already done so and support the immediate enactment of legislation to limit or eliminate smoking in public places, ban the sale, advertising and promotion of tobacco products to children, insist on effective warning labels and introduce such fiscal measures as will reduce accessibility of tobacco;
- 4. That public revenue derived from tobacco, alcohol or other such products should be employed, inter alia for preventing chronic NCDs, promoting health and supporting the work of the Commissions;
- 5. That our Ministries of Health, in collaboration with other sectors, will establish by mid-2008 comprehensive plans for the screening and management of chronic diseases and risk factors so that by

- 2012, 80% of people with NCDs would receive quality care and have access to preventive education based on regional guidelines;
- 6. That we will mandate the re-introduction of physical education in our schools where necessary, provide incentives and resources to effect this policy and ensure that our education sectors promote programmes aimed at providing healthy school meals and promoting healthy eating;
- 7. Our endorsement of the efforts of the Caribbean Food and Nutrition Institute (CFNI), Caribbean Agricultural Research and Development Institute (CARDI) and the regional inter-governmental agencies to enhance food security and our strong support for the elimination of trans-fats from the diet of our citizens, using the CFNI as a focal point for providing guidance and public education designed toward this end:
- 8. Our support for the efforts of the Caribbean Regional Negotiating Machinery (CRNM) to pursue fair trade policies in all international trade negotiations thereby promoting greater use of indigenous agricultural products and foods by our populations and reducing the negative effects of globalisation on our food supply;
- 9. Our support for mandating the labeling of foods or such measures as are necessary to indicate their nutritional content through the establishment of the appropriate regional capability;
- 10. That we will promote policies and actions aimed at increasing physical activity in the entire population, e.g. at work sites, through sport, especially mass activities, as vehicles for improving the health of the population and conflict resolution and in this context we commit to increasing adequate public facilities such as parks and other recreational spaces to encourage physical activity by the widest cross-section of our citizens;
- 11. Our commitment to take account of the gender dimension in all our programmes aimed at the prevention and control of NCDs;
- 12. That we will provide incentives for comprehensive public education programmes in support of wellness, healthy life-style changes, improved self-management of NCDs and embrace the role of the media as a responsible partner in all our efforts to prevent and control NCDs;
- 13. That we will establish, as a matter of urgency, the programmes necessary for research and surveillance of the risk factors for NCDs with the support of our Universities and the Caribbean Epidemiology Centre/Pan American Health Organisation (CAREC/PAHO);
- 14. Our continuing support for CARICOM and PAHO as the joint Secretariat for the Caribbean Cooperation in Health (CCH) Initiative to be the entity responsible for revision of the regional plan for the prevention and control of NCDs, and the monitoring and evaluation of this Declaration.
- 15. We hereby declare the second Saturday in September "Caribbean Wellness Day," in commemoration of this landmark Summit.

APPENDIX 2: DECLARATION OF ST. ANN

Implementing Agriculture and Food Policies to prevent Obesity and Non-Communicable Diseases (NCDs) in the Caribbean Community

We, the Ministers of Agriculture of CARICOM, meeting at the Gran Bahia Principe Hotel, Runaway Bay, St. Ann, Jamaica on 9 October 2007 on the occasion of a special Symposium on Food and Agriculture Policies and Obesity: Prevention of NCDs in the Caribbean;

Recalling the 1996 declaration in The Bahamas of the region's Ministers of Agriculture that "Food and nutritional security in the Caribbean is also related to chronic nutritional life style diseases [NCDs] such as obesity, stroke and heart attack", and the 2007 Heads of Government Declaration of Port of Spain in which a commitment was made, "to provide critical leadership required for implementing...agreed strategies for the reduction of the burden of Chronic, Non-Communicable Diseases as a central priority of the Caribbean Cooperation in Health Initiative ...";

Affirming the main recommendations of the Caribbean Commission on Health and Development which included strategies to prevent and control heart disease, stroke, diabetes, hypertension, obesity and cancer in the Region by addressing their causal risk factors of unhealthy diets, physical inactivity, tobacco use and alcohol abuse and strengthening our health and agricultural policies;

Impelled by a determination to reduce the suffering and burdens caused by NCDs through the promotion and implementation of effective food and agricultural policies as part of our overall development plans;

Fully convinced that the burdens of NCDs can be reduced by comprehensive and integrated preventive and control strategies at the individual, family, community, national and regional levels and through collaborative programmes, partnerships and policies supported by governments, private sectors, NGOs and our other social, regional and international partners;

Declare -

 Our full support for the initiatives and mechanisms aimed at strengthening regional health and agricultural institutions, to provide critical leadership required for implementing our agreed strategies for the reduction of the burden of Chronic, Non-Communicable Diseases as a central priority of the Caribbean Cooperation in Health Initiative Phase III (CCH III), being coordinated by the CARICOM Secretariat, with able support from the Pan American Health Organization/World Health Organization (PAHO/WHO) and other relevant partners;

- Our determination to exhaust all options within Regional and WTO agreements to ensure the availability and affordability of healthy foods;
- Our support for the efforts of the Caribbean Regional Negotiating Machinery (CRNM) to pursue fair trade policies in all international trade negotiations thereby promoting greater use of indigenous agricultural products and foods by our populations and reducing the negative effects of globalization on our food supply;
- Our commitment to develop food and agriculture policies that explicitly incorporate nutritional goals including the use of dietary guidelines in designing food production strategies;
- That we will explore the development of appropriate incentives and disincentives that encourage the production and consumption of regionally produced foods, particularly fruits and vegetables;
- That we will establish, as a matter of urgency, the programmes necessary for research and surveillance on the aspects of agricultural policy and programmes that impact on the availability and accessibility of foods that affect obesity and NCDs;
- Our support for the establishment of formal planning linkages between the agriculture sector and other sectors (especially, health, tourism, trade and planning) in order to ensure a more integrated and coordinated approach to policy and programme development aimed at reducing obesity;
- Our strong support for the elimination of trans-fats from our food supply using CFNI as a focal point for providing guidance and public education designed toward this end;
- Our support for mandating the labeling of foods or such measures necessary to indicate their nutritional content;
- That we will advocate for incentives for comprehensive public education programmes in support of wellness and increased consumption of fruits and vegetables and embrace the role of the media as a partner in all our efforts to prevent and control NCDs;

Our continuing support for CARICOM, CFNI/PAHO, FAO, IICA and CARDI as the entities responsible for leading the development of the regional Food Security Plan for the prevention and control of NCDs, and the monitoring and evaluation of this Declaration.

APPENDIX 3: UN High Level Meeting Sept 2011 Political Declaration